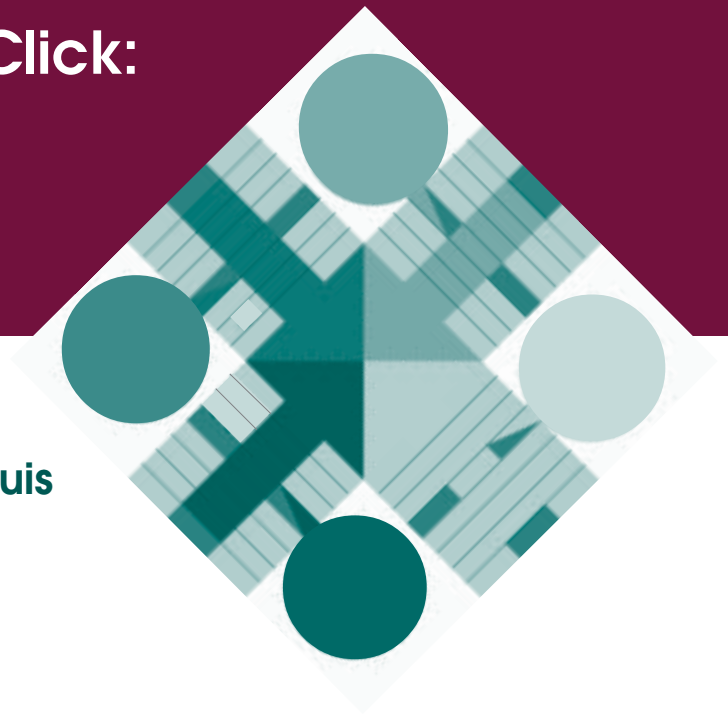


2006 CDS ANNUAL INTERNATIONAL CONFERENCE

Communities That Click:

Individuals, Families,
and Organizations
Working Together

June 25 – 28, 2006
Sheraton City Center St. Louis
St. Louis, Missouri



Communities That Click

Individuals, Families, and Organizations Working Together

Welcome from the Conference Chair



On behalf of the CDS Board of Directors, Program Committee, and Local Host Committee members I welcome you to the 38th Annual CDS Conference. The last time CDS met in St. Louis, MO was in 1989. At that 20th Anniversary Conference the members adopted statements of Vision and Purpose. These statements were intended to help guide future decision making by the CDS leadership and members. They are included in your conference package as a

reminder of who we are and what we do. I hope you will agree that CDS has followed these directives quite well over the ensuing years.

The theme of this conference, “Communities that Click: Individuals, Families, and Organizations Working Together,” reminds us that ultimately, after all of the research, theory building, teaching, and practice, it is people who determine their vision of community and quality of life. As practitioners, we can play an important role as the facilitators, enablers of that vision. And we are here to share information, develop new skills, and dialogue with each other on how best to enhance and develop our professional expertise and provide our services.

In planning for this year’s conference we provide a forum for paper and panel presentations. However, we wanted to give time to interactive sessions to stimulate more dialogue among participants. Therefore, please take advantage of the pre-conference workshops, the Mobile Learning Workshops, join or propose an Action Network, and attend some of the various skill building training sessions being offered.

Also, we are seeing an increase in international participation. Please extend a warm welcome to our visitors and discover how different realities and approaches in other countries may be adoptable and adaptable to work in the United States.

Welcome to St. Louis and welcome to the conference.

Respectfully,

Randolph (Randy) A. Adams,
Vice President, Programs

Conference Logistics

The CDS Vision

We believe community is a basic building block of society. We believe community is complex and multi-dimensional and that the human dimension, which is capable of growth and development, is the most critical aspect of community. We believe the development of each community can be fostered through improvement of individual, organizational and problem solving knowledge and skills.

We believe that adherence to the Community Development Society's Principles of Good Practice are essential to sound community development. We view community development as a profession that integrates knowledge from many disciplines and theory, research, teaching and practice as important and interdependent functions that are vital in the public and private sectors. We believe the Society must be proactive by providing leadership to professionals and citizens across the spectrum of community development. In so doing, we believe the Society must be open and responsive to the needs of its members through professions and services which enhance professional development.

Statement of Purpose

1. Foster a positive public image for community development
2. Gain widespread acceptance of community development approaches in both the public and private sectors.
3. Advocate excellence in community development scholarship, theory and research and promote the Community Development Society's Principles of Good Practice.
4. Provide a forum for the exchange of ideas and development of common interests, skills and services among members of the Community Development Society.
5. Provide for publications and dissemination of community development information.
6. Provide services to the members which enhance professional growth.
7. Gain acceptance of the Community Development Society as the acknowledged organization representing community development.
8. Encourage new membership as well as a diverse membership from a wide range of community development related backgrounds.

About St. Louis

Once in St. Louis, you'll find more free, major attractions than any place outside the nation's capital, so make that close-to-home drive knowing there's a good deal waiting for you at the end of the road. *TravelSmart*, the nation's oldest consumer travel newsletter, named St. Louis one of its 10 Safest, Culturally Most Fascinating Cities in the U.S. for its diverse cultural and tourism activities.

This year, the Gateway Arch continues the celebration of its 40th anniversary. The great Arch has been the region's international symbol since it opened in 1965 to honor President Thomas Jefferson and the Louisiana Purchase.

Beyond the Arch and and a newly-built baseball park, visitors will see a new energy in downtown St. Louis where \$3.5 billion is being spent on public and private projects including new entertainment districts, casinos, loft condos and scores of new restaurants, retailers and hotels in renovated historic buildings. Outside downtown, growth continues at attractions in St. Louis City and St. Louis County where new sights are added on a regular basis.

Fun facts and additional information on St. Louis can be found at <http://www.explorestlouis.com>

Air Travel

Our out of town guests will travel to the Lambert St. Louis International Airport (www.lambert-stlouis.com).

Airport Full Service U.S. Bank and Currency Exchange

Hours: Mon. – Fri 7:30am – 5:30pm, closed Sat.,
Sun. 1:00pm – 5:00 pm.

Ground Travel

Attendees have various options to get to the conference hotel from the airport. Airport shuttles generally cost \$18.00 one way and cab fare is about \$35.00 one way. The most convenient and inexpensive way to travel to the hotel is by the MetroLink (www.metrostlouis.org). **Cost is \$3.25 from the airport.** Take the Metro directly from the airport, seven (7) stops to the "Civic Center" station and the hotel is directly across the street from the train stop.

Conference Hotel

The conference hotel, the Sheraton St. Louis is located in the heart of downtown with easy access to many key attractions. The hotel is a transformed warehouse with a beautiful rendition of a Haas trompe l'oeil painting in 1984, "The Coming of St. Louis." The hotel also boasts residential condominiums and street-level retail as well. The hotel offers high-speed internet access, *Sheraton Sweet Sleeper Beds* and access to a fitness facility and city-view pool.

- **Cost: \$104.00 per night plus tax for single or double rooms.**
- **Reservations can be made by calling 314-231-5007 or 1-888-627-8096 and ask for the Community Development Society Annual International Conference Block. Also, attendees can reserve sleeping rooms fast and easy from the link to the CDS Hotel rooms from www.comm-dev.org.**

Parking

The hotel will extend a reduced rate of \$10.00 per day to the CDS attendees who wish to self-park using the hotel facilities.

Additional Accommodations

Additional accommodation arrangements have been made at Saint Louis University in Gries Tower. The university is approximately 15 minutes from the conference hotel.

Amenities

Sleeping rooms are **single rooms only** and include: twin size bed (includes mattress and cover, pillow and blanket), desk with chair, chest of drawers, small closet, overhead lighting, linen packet (includes pillow case, 2 sheets, towel, washcloth, bar of soap). The rooms will not include: microwave, lamps, radio, alarm clocks, hairdryer, maid service, television.

- **Cost: \$45.00 per night**
- **Parking cost: \$4.00 per day**
- **Check-in for the SLU accommodations is only available on Sunday, June 25, 2006 and check out is only available on or before Thursday, June 29, 2006**
- **Reservations can be made by completing the alternative housing reservation form**
- **MetroLink stop approximately two blocks from campus**

Conference Logistics

Community Service Project

Our Success Depends on Your Generosity

In keeping with our Society's Mission, the Community Development Society would like to provide CDS Members attending the 2006 Conference with the opportunity to "further community work through teaching, practice, and research."

Please participate in our Community Service "Book-Drive" Project by bringing a new, unwrapped children's book to the conference so that the Society may present these books to our hosting city of St. Louis, Missouri.

We can put into "practice" our conference theme of "Communities that Click: Individuals, Families, and Organizations Working Together" by helping to build community capacity through literacy enhancement.

Book Drive Topics: ANYTHING pertaining to the following age groups. Used books are discouraged.

Book Drive Age Group: Books for reading to 3-5 year olds as part of the Headstart program, and books for K-8th grade

*Book Drive Hosted by
The CDS Youth Development Action Network Committee*

CDS Endowment Auction

At this year's conference, the CDS Finance Committee will be holding its 3rd Annual "silent" auction, open to all attendees. Attendees are encouraged to bring items from their local communities and artisans.

Auction items can be checked-in and will be displayed throughout the conference near the registration area. Proceeds from this auction will benefit the CDS Endowment Fund. Items will be awarded at the start of the CDS Annual Awards Banquet on Wednesday, June 28, 2006. You do not need to be present to win an item. If you have placed the highest bid, you will be responsible for payment of the item, and the item will be shipped to you. If you are in attendance at the banquet and are the winner of an item, we ask that you take it with you that evening.

Comfort and Climate

The CDS will be offering different opportunities to conference attendees to get them out into the community to see what St. Louis has to offer. Because of this, here are some tips to keep you comfortable during the conference.

Climate

The temperature in St. Louis in June is a high of 85 degrees (Fahrenheit) and a low of 66 degrees. Most of the educational sessions will be held in the host hotel, the Sheraton St. Louis and the majority of hotels keep their meeting rooms cool, therefore you will want to have a light jacket.

Dress

The conference dress is casual, especially during the mobile learning workshops where attendees will find themselves out walking around and climbing in and out of vehicles. The only exception to the casual dress is the evening of the annual CDS Awards Banquet which is business casual. When planning your wardrobe for the City Museum event on Monday evening, plan on comfortable pants and shoes (sandals discouraged) as you will want to take advantage of our multiple slides, tunnels and various attractions for the adults.

Evening at the City Museum

Housed in the 600,000 square-foot former International Shoe Company, the museum is an eclectic mixture of children's playground, funhouse, surrealistic pavilion, and architectural marvel made out of unique, found objects. The brainchild of internationally acclaimed artist Bob Cassilly, a classically trained sculptor and serial entrepreneur, the museum opened for visitors in 1997 to the riotous approval of young and old alike.

Cassilly and his longtime crew of 20 artisans have constructed the museum from the very stuff of the city; and, as a result, it has urban roots deeper than any other institutions'. Reaching no farther than municipal borders for its reclaimed building materials, the City Museum boasts features such as old chimneys, salvaged bridges, construction cranes, miles of tile, and even two abandoned planes! For more information, go to www.citymuseum.org

Dine Around with the Slow Food Movement

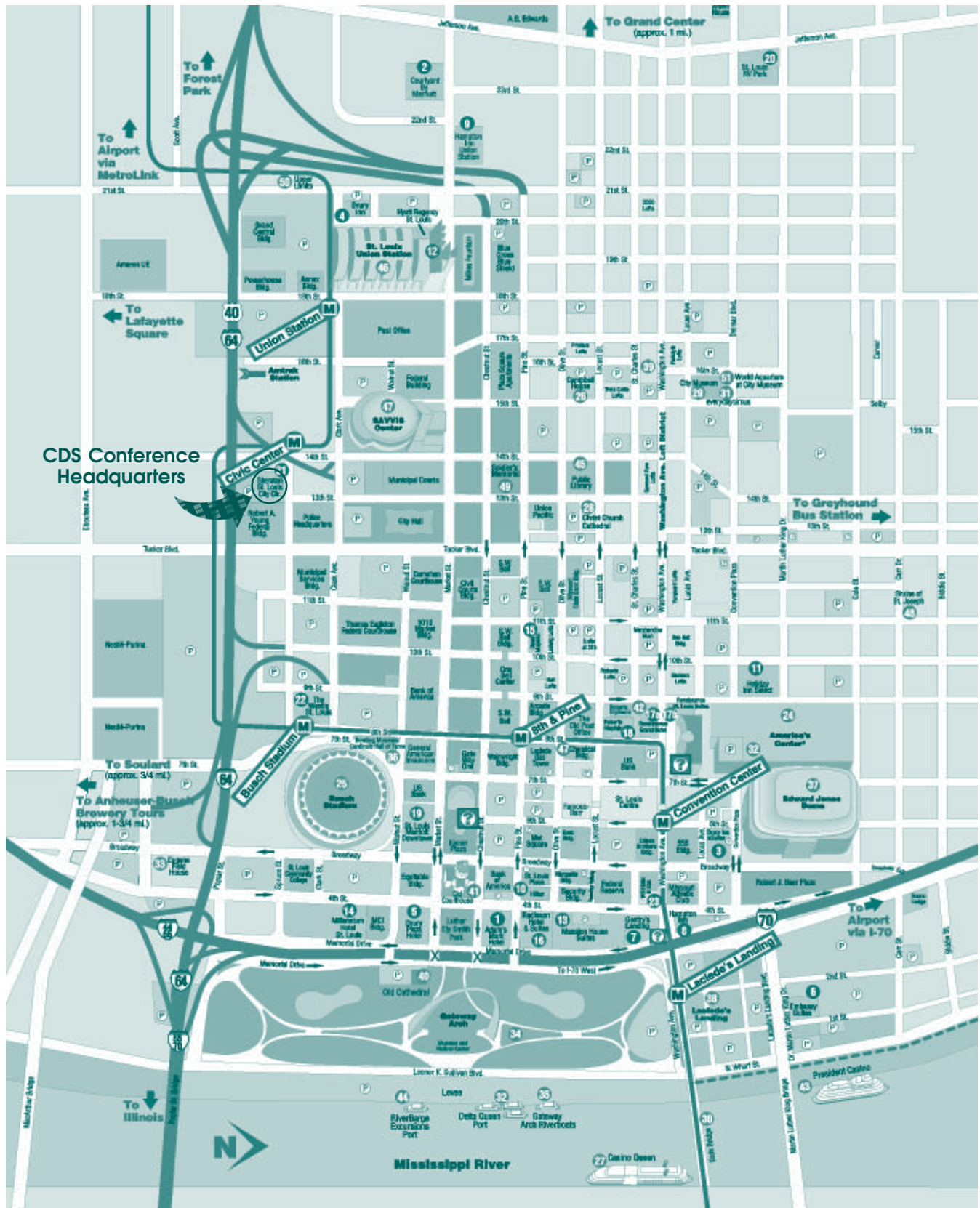
The dine around on Tuesday evening is always a nice opportunity to give you the chance to see some of the local cuisine. Restaurants that participate in this evening out are also participants in the Slow Food Movement. More information on this movement can be heard by the panel presentation being given at the City Museum on Monday evening.

*The CDS wants to recognize this year's Partners
of the 38th Annual International Conference.*

Thank you for your support!

- Missouri Chapter of the CDS
- Rural Community Assistance Partnership (RCAP)
- Saint Louis University (SLU)
- University of Missouri – St. Louis
- Western Illinois University
- University of Missouri – Columbia

Downtown Map



Schedule at a Glance

Sunday – June 25, 2006

Preconference Workshops	9:00 a.m. – 4:30 p.m.
CDS Board of Directors Meeting	9:00 a.m. – 4:00 p.m.
Conference Registration Opens	4:00 p.m.
Past President Welcome Reception for Old and New Members	5:00 – 8:00 p.m.

Monday – June 26, 2006

Registration Opens	7:00 a.m. – 5:00 p.m.
Attendees On Their Own for Breakfast	
Plenary Session I	8:30 – 10:15 a.m.
Meeting Break with Exhibitors	10:15 – 10:45 a.m.
Paper/Project Presentation Sessions	10:45 a.m. – 12:15 p.m.
Lunch and Keynote	12:15 – 1:30 p.m.
Conference Workshops	1:30 – 3:00 p.m.
Meeting Break with Exhibitors	3:00 – 3:30 p.m.
Paper/Project Presentation Sessions	3:30 – 5:00 p.m.
City Museum Event	6:30 – 9:00 p.m.

Tuesday – June 27, 2006

Conference Registration	7:00 a.m. – 5:00 p.m.
Continental Breakfast with CDS Committee Meetings	8:00 – 8:30 a.m.
Mobile Learning Center	8:30 a.m. – 1:00 p.m.
RCAP Session	10:00 – 11:30 a.m.
Paper/Project Presentation Sessions	1:15 – 2:45 p.m.
Meeting Break with Exhibitors	2:45 – 3:15 p.m.
Paper/Project Presentation Sessions	3:15 – 4:45 p.m.
Roundtables, Action Network, and Poster Sessions	4:45 – 5:45 p.m.
Dinner On Your Own	6:00 – 9:00 p.m.

Wednesday – June 28, 2006

Conference Registration	7:00 a.m. – 5:00 p.m.
CDS Annual Meeting with Breakfast	8:00 – 9:00 a.m.
Workshop Sessions	9:15 – 10:45 a.m.
Meeting Break	10:45 – 11:00 a.m.
Panel Presentation Sessions	11:00 a.m. – 12:00 p.m.
Lunch and Keynote	12:00 – 1:30 p.m.
Potpourri Presentation Sessions	1:30 – 3:00 p.m.
Meeting Break	3:00 – 3:15 p.m.
Wrap Up Plenary	3:15 – 4:00 p.m.
Awards Banquet	6:30 – 9:30 p.m.

Full Schedule of Events

Sunday – June 25, 2006

Preconference Workshops

9:00 a.m. – 4:30 p.m.

\$195.00 for conference attendees
\$245.00 for non-attendees

Social Impact Assessment (SIA) for Community Development Professionals



Rabel Burdge of Western Washington University

Social Impact Assessment is the systematic analysis in advance of the likely impacts a proposed action (project, policy or plan) will have on the day-to-day life (environment) of persons and communities. The basic SIA course will provide participants with the knowledge, understanding and technical skills to do social impact assessment at the community and project level for a variety of proposals faced by community development professionals. The course covers the steps in the SIA process with special emphasis on: 1) using public scoping to identify key impacts and issues; 2) selecting, measuring and determining significant social impacts; 3) using the results of the social impact assessment for enhancement and mitigation; and 4) doing SIA in collaboration with local citizens and community leaders.

A portion of the class will be devoted to lecturing and how to use the two new SIA books. However, much of the time will be devoted to working in groups on a proposal to build a large housing project in a pristine area within a community. To view the course outline go to www.socialimpactassessment.net/SIAcourseCDS.htm.

Rabel J. Burdge is an Adjunct Professor of Sociology and Environmental Studies at Western Washington University and Professor Emeritus at the University of Illinois at Urbana-Champaign. In 1994 he received the International Association for Impact Assessment (IAIA) Rose-Hulman Award for distinguished contributions to the field of impact assessment. In addition to teaching social impact assessment and public involvement courses in two universities for over three decades, Burdge has done SIA-EIA, public involvement, technological assessment and environmental management workshops and courses for many national and international agencies and organizations.

9:00 a.m. – 4:30 p.m.

Ways to See Communities from a New Perspective

Appreciative Inquiry – Mary Emery

Creative Spaces and Places – Rollin Stanley, St. Louis Planning Director

Micro-Enterprise – Karen Dabson

Improvisational Performance – Esther Farmer

\$75.00 for conference attendees

\$125.00 for non-attendees

Community Development practitioners have created a number of new approaches to effectively engaging people in the work of community. This exciting, interactive pre-conference session will introduce you to new tools, new insights, and new ways of framing your work. Our session will explore the emerging global performance movement that presents exciting possibilities for community development. Based on the premise that human beings are shaped by their environments and we are also environment creators, performance is an untapped resource for helping people become creators and builders. We will also learn about how the use of creative spaces and places can strengthen participation. Using examples from Toronto & St. Louis, Mr. Stanley will highlight how the planning process for land development was used to engage the public to bring about positive change. With two diverse urban examples, the strategies vary as do the goals of the development process. From large scale urban master plans to individual neighborhood scale developments, communities have images of how to advance neighborhood building. Mr. Stanley will cover how professionals can influence decision making to help people work towards broader goals while overcoming traditional stereotypes."

In addition, the workshop will investigate how focusing on entrepreneurship can bring communities together around common goals for a vibrant future. Using appreciative inquiry, participants will look for the positive core in these approaches to design new strategies and frames for their own work

1:00 – 5:00 p.m. (½ day only)

New Approach to Community Revitalization - Mobilizing Citizens to Take Charge of their Future

\$75.00 for conference attendees

\$125.00 for non-attendees

This workshop provides a process framework for designing effective approaches to revitalize communities, based on the principle of utilizing the powerful intersection of Community and Economic Development addressing all seven of the community capitals present in thriving communities. The process mobilizes communities through tested visioning sessions and action teams, building a true inclusive community where everyone has a role. Participants will be engaged through an interactive dialogue looking at a community case study of economic recovery. You will be given the opportunity to assess the needs of your community and the process that can make the difference in moving it forward. Participants will learn the context for transforming communities and stimulating entrepreneurial innovation and economic growth from within.



Connie Loden is the Executive Director for Heart of Wisconsin Business & Economic Alliance, coordinating community economic development in Central Wisconsin. Connie has received state and national awards for her work with leadership and community economic development programs, locally and internationally, including several for the Community Progress Initiative's innovative program. Connie serves as Board Member of the Community Development Society (CDS) and Wisconsin Rural Partners.



David Beurle, keynote speaker at last year's international CDS Conference in Baltimore, is the founder and Managing Director of *Innovative Leadership Australia* (www.ila.net.au), specializing in working directly with community, government and industry leaders in the USA and Australia to stimulate leadership, innovative thinking and community engagement within rural communities.

David has extensive international experience in the agricultural industry, rural community development and rural leadership. He is the recipient of 2002 CDS Innovative Project Award.

CDS Board of Directors Meeting

9:00 a.m. – 4:00 p.m.

The board of directors will meet throughout the day on governing issues. Committee chairs, incoming board members and CDS members are welcome to attend the meeting.

Conference Registration Opens

4:00 p.m.

Past President Welcome Reception for Old and New Members

5:00 – 8:00 p.m.

This event will be dedicated to past leadership and a "passing of the torch" to new members and leaders. We hope to celebrate the contributions of past leaders, have them describe what they gained from their experience, and use that to encourage and recruit new leaders for the organization. Past presidents have been asked to prepare a brief synopsis of what they considered the state of the field of community development during the decade of their tenure.

In addition, this event will place focus on our newest CDS members and giving them the background knowledge that they need to get the most out of their first conference and the Society in general. In addition to providing a history for further conversation at this reception, the CDS leaders of the past are being asked to encourage those individuals new to CDS to become involved in their local chapters, on a committee, or on the CDS Board. All are welcome to join us at this event for a remarkable networking opportunity.

Monday – June 26, 2006

Registration Opens

7:00 a.m. – 5:00 p.m.

Welcome Breakfast for International Guests

7:30 – 8:30 a.m.

Welcome to the CDS Conference! This breakfast will be designed to give our international guest information that will help make their conference attendance more enjoyable. In addition, the CDS international committee and CDS Board of Directors will be present to discuss how we can better "reach out" to our international members.

Attendees on their own for breakfast

Plenary Session I

8:30 – 10:15 a.m.

Communities that Click-All the World's a Stage!

Esther Farmer, East Side Institute for Group and Short-term

Psychotherapy

Additional Presenters: Dale Hamilton

There is an emerging global performance movement that presents exciting possibilities for community development. Based on the premise that human beings are shaped by their environments and we are also environment creators, performance is an untapped resource for helping people become creators and builders. In addition, performance is improvisational and playful. This interactive plenary session will playfully introduce conference participants to the promise of performance in relationship building and community development work as we simultaneously create community with each other.

Meeting Break with Exhibitors

10:15 – 10:45 a.m.

Paper/Project Presentation Sessions

10:45 a.m. – 12:15 p.m.

TRACK: Performance Indicators

A Systems Approach to Community Land Use Education, Planning, and Action

Tim Collins, Illinois Institute for Rural Affairs

Additional Presenters: Stephan Goetz, Northeast Regional Center for Rural Development, Penn State University

This paper discusses the academic and applied roots of a Land Use Toolbox that takes a systems approach to land use education, planning, and action. The toolbox recognizes crucial community sustainability elements to link ecological and sociocultural facets of local land use. A matrix links stakeholder community interests with cross-cutting themes such as watersheds, economic development, government, and quality of life, along with individual and community activities.

The Development of a Rural Community Capacity Index – Based on Cornelia Flora's "Community Capital" framework

Elizabeth Higgins, Louisiana Tech University, Center for Rural Development

We are developing a set of indices to predict the degree to which rural communities will respond to external forces, including: development efforts and economic impacts. We are incorporating current research on community economic success and sustainability, including literature on social capital, human capital, location, infrastructure, and political capital. We are limiting the indices to only widely available datasets so that the results are replicable, both geographically and temporally. This project is funded by USDA-NRI.

Community Indicators of Entrepreneurship

Greg Wise, UW-Extension, CC&ED

Entrepreneurship is the foundation of contemporary models of sustainable community and economic development. As community development professionals engage in the process of bringing about a shift in the development paradigm, it is critical that indicators of entrepreneurship be understood and accessible. This presentation takes the myriad of

approaches to measuring innovation and entrepreneurship and deciphers the relative strengths and weaknesses that they offer. Unique tools and innovative ways of using these metrics will be demonstrated.

TRACK: Organization Development

Northeast Wisconsin Stormwater Consortium – Wisconsin communities ‘clicking’ to address local stormwater regulations.

Catherine Neiswender, Community Development Educator, University of Wisconsin-Extension

In these days of shrinking budgets, growing expectations and increased regulations, local governments are under pressure to get more done with less. In Northeast Wisconsin, over 30 local municipalities “clicked” to form a creative, multi-jurisdictional consortium (called the Northeast Wisconsin Stormwater Consortium – NEWSC) to address new federal and state stormwater regulations. This paper will highlight the organizational development of NEWSC, how it is achieving shared goals, and a summary of an evaluation effort of its accomplishments, its capacities and how well it is providing value to its member communities.

Public park and recreation agencies: Stakeholders in cross-systems collaboration for emergency management capacity building

Nathan A. Schaumleffel, Ph.D., CPRP, Department of Recreation and Sport Management, Indiana State University
Additional Presenters: Anne L. Drabczyk, Ph.D., CHES

Community emergencies necessitate stakeholders to enact cross-systems collaboration to successfully manage disasters by building local capacity. Park and recreation professionals may provide an essential collaborative function of volunteer coordination. The purpose of this study was to examine, through appreciative inquiry, the shared values between professional and volunteer emergency responders. The research demonstrated that shared values exist between professional and volunteer responders: 1) functional/task-related values, 2) cohesive/relationship values, 3) development/change-related values, and 4) stability/status-quo values.

Economic Justice and Collaborative Community Management

Diane Schmidt, California State University

Additional Presenters: Alyssum Root, Northern California Youth and Family Programs

The capacity for creating wealth in communities is vested in public, nonprofit, and private sector collaboration for economic development. Successful collaboration depends on the synergy between community characteristics and economic activity. Where economic competition results in political inequities, opponents of economic development often resist collaborative management approaches while pressing for more equitable participation. Integrating research from public, nonprofit, and private sectors, this analysis provides indicators for determining successful collaboration while balancing issues of economic justice.

TRACK: International

Implementing Sustainable Development Projects in West African Developing Countries

Akinbile Stephen Olumuyiwa, Centre for Agricultural Resources Management

Poverty has so many causes that no one solution will solve all the problems in every country. Each nation needs its own program to eradicate such root causes of poverty as hunger, illiteracy, inadequate medical and child care, lack of employment and population pressures. The aim of anti-poverty programs is to make people better able to earn a living in a sustainable way. The poor need to become more self-sufficient, rather than having to depend on foreign aid and food shipment. To be sustainable over the long term, development plans must deal with conservation and protection of resources.

Global Leadership Education: Building community by resolving conflict

Mary Domahidy, Saint Louis University

Additional Presenters: Susan B. Tharp, Julie Balsman, Jennifer Ryan

Global Leadership Education fosters “communities that click” and illustrates how conflict can build or strengthen community. Its evaluation shows U.S. and Thai cultures utilize different approaches to dealing with conflict. While Thai culture values peace, U.S. culture values dealing directly with issues. Both are ways to address conflict with advantages and disadvantages that can lead to cooperation. Leadership exchange creates a global learning community to explore how we can learn from each other.

Is Holistic Community Development Sustainable?

Modernization and the Development Processes in Quilcas, Peru

Edith Fernandez-Baca, Iowa State University

This study in the peasant community of Quilcas, Peru looks at how sustainable holistic participatory community development can be in the face of modernization. Nine years of participatory development processes in Quilcas and how they have affected community and environment are analyzed using the community capitals framework. Disruption of synergy among community capitals occurred throughout the time frame studied. Investment of certain capitals (i.e. human capital) resulted in building of other capitals (social and political capital).

TRACK: University/Community Partnership

Enhancing the Capacity of Community-based Organizations through a Diverse Academia

Marshall Crawford, NeighborWorks America

This paper examines the need to improve partnerships between academia and community-based organizations. Over the next decade, the American population will change significantly and ultimately impact the dynamics of local communities and universities. A review of published materials offering unique perspectives about community development, community-based organizations, and the academy, assesses the extent and nature of the academy's willingness to address its diversity problem through partnerships with community-based organizations.

Learning In and Through Community Organizations

Ian Baptiste, Penn State University, Adult Education Program

Additional Presenters: Hleziphi Naomie Nyanungo, Penn State University

Drawing upon three bodies of literature—informal learning, organizational theory and behavior, and community theory and research—this paper describes a theoretical framework that the authors are currently using to study how the behavior of community organizations shapes what and how their members learn. Outcomes: A theoretical framework for studying how the behavior of community organizations shapes their members' learning. Transferability: Applicable to all community organizations.

Rolling the Dice on Post-Katrina Redevelopment: Assessing the Impacts and Opportunities for Residents of East Biloxi, Mississippi

Anna M. Kleiner, Ph.D, Department of Sociology and Criminal Justice

Additional Presenters: John J. Green, Delta State University; Monica Rosas, Delta State University; Sarah Leonard, Delta State University

While addressing immediate relief needs of individuals, families and communities impacted by Hurricane Katrina, longer term redevelopment needs exist across much of the Gulf South. University/community collaboration is a valuable strategy toward meeting these goals. Our research focuses on the Mississippi Gulf Coast, with special emphasis on East Biloxi, a socially, economically, and politically vulnerable community. We report the findings from needs assessment surveys and interviews and evaluate local participation in relief and redevelopment activities.

TRACK: Small Community Water and Wastewater

Preparing Systems For The Future By Implementing Asset Management and Long-Term Planning

Jeff Hughes, Director, Environmental Finance Center

University of North Carolina (Tentative); Sharon Ostrander, Senior Water Resources Specialist RCAP Solutions (the Northeast RCAP), Maine

This session will feature tools developed by the Environmental Finance Center (EFC) at the University of North Carolina. The tools demonstrate the EFC approach to moving from engineering models to practical asset management, cash flow, and long-range planning for water and wastewater systems. RCAP field staff will share their experiences using EPA's series of Simple Tools for Effective Performance (STEP) guides directed toward owners and operators of small community drinking water systems. This series includes: Taking Stock of Your Water System – A Simple Asset Inventory for Very Small Drinking Water Systems; Asset Management – A Handbook for Small Water Systems; Strategic Planning – A Handbook for Small Water Systems; and Setting Small Drinking Water System Rates for a Sustainable Future.

TRACK: Small Community Water and Wastewater

Emergency Response and Incident Command: From Katrina Relief to a National Team

Merl Fagan, Louisiana Department of Health and Hospitals; Lisa Ragain, Senior Risk Communication Specialist Computer Sciences Corporation, Alexandria, VA

Recently RCAP personnel were called upon to respond to communities that were devastated by natural disasters. In preparation for future disasters, both man-made and natural, this session will focus on the Technical Assistance Provider's role in emergency response. It will introduce the key concepts and principles of the Incident Command System (ICS) and the National Incident Management System (NIMS) and how they relate to RCAP personnel working with Federal, State, and local agencies in the four phases of emergency management – mitigation, preparedness, response and recovery.

Lunch and Keynote by Mark Pinsky

Introduction by William Poole, President Federal Reserve
“Grow, Change, or Die”

Event sponsored by the Federal Reserve Bank of St. Louis

12:15 – 1:30 p.m.



Mark Pinsky is President & Chief Executive Officer of Opportunity Finance Network (formerly National Community Capital). Mark is leading the organization toward its goal of creating a high-impact, high-volume financing system providing tens of billions of dollars annually benefiting millions of low-income and low-wealth people.

Mark is primarily responsible for Opportunity Finance Network's vision and strategy. He speaks often and to diverse audiences about the past, present, and future of the opportunity finance field. He has published five books and many articles.

In 2002, President George W. Bush appointed Mark to the CDFI Fund Advisory Board in the U.S. Department of the Treasury. He also currently serves on several national boards, including the CDFI Data Project (which he chairs) and the CDFI Coalition, as well as advisory boards to the Center for Community Development Investments at the Federal Reserve Bank of San Francisco and several New Market Tax Credit community development entities.

He is outgoing Chair of the Consumer Advisory Council of the Federal Reserve Board of Governors and has served on a range of other national and local boards, including service as founding President of Congregation Tzedek v'Shalom in Newtown, Pennsylvania.

Conference Workshops

1:30 – 3:00 p.m.

TRACK: Brownfield

Making Brownfields Work in Your Community

Gisele Hamm, Illinois Institute for Rural Affairs

Additional Presenters: Norman Walzer, Illinois Institute for Rural Affairs/Western IL Univ.; Sarah Coffin, Ph.D. Dept. of Public Policy Studies, Saint Louis University; Julianne Stone, Director, Local Government Partnership, East-West Gateway

Council of Governments and University of Missouri-St. Louis (PPA), University of Missouri Extension; Kristi Tanner, Center for Urban Studies, Wayne State University

This research session will contain three paper presentations explaining various aspects of the brownfield redevelopment process. The Walzer-Hamm paper will describe the determinants of project completions explaining the major factors, including financial institutions, associated with whether a brownfield site was redeveloped along with information regarding the end-use and outcomes of the project. A paper by Sarah Coffin and Julie Stone will present the result of a transaction forum conducted in the St. Louis area which was used as a capacity-building tool. Developers were matched with property owners and financial institutions agencies to effectively market redevelopment projects. A third paper by Kristi Tanner examines redevelopment activities that have been undertaken in blighted St. Louis city neighborhoods and discusses policy tools that have been used effectively under the auspices of community and brownfield redevelopment.

TRACK: CD Practice

Tailoring Teaching Tools to Extraordinarily Diverse Learners: A Case Study of Poll Worker Training

Ronald Higginbotham, University of Missouri Extension

Additional Presenters: Mary Simon Leuci, Julianne Stone, Randy Cole

Using a wide range of teaching tools including manuals, checklists, instructional videos, PowerPoint presentations, skits, games and exercises, University of Missouri Extension instructed 237 county election officials and others who assisted in training more than 25,000 poll workers throughout Missouri. The 2004 primary and general elections in Missouri were held with few, if any, major errors. In part, this outcome was due to the training provided poll workers.

TRACK: Technology Communications

Intervention MICA: A tool that enables communities to be at the center of public health planning

Laura Brennan Ramirez, Transtria, LLC

Additional Presenters: Julie Bender, Elizabeth Baker

This session presents an interactive, evidence-based system, Intervention MICA, which supports intervention planning, development, implementation, and evaluation efforts of practitioners and community organizations. The system builds on existing public health information, tools, resources, and links to guide collaborative initiatives across a wide range of intervention strategies (e.g., individual education, policy/environmental change), settings (e.g., schools, communities), and populations (e.g., racial and ethnic minority communities) for a variety of health/behavior topics (e.g., physical activity, tobacco, nutrition).

TRACK: Organization Development

Getting Your Stories Straight: How Collaborating Organizations Can Learn To Tell Intellible Stories to One Another, and Truly Work Together

Robert Mai, Center for Organizational Leadership and Renewal,

Additional Presenters: Mary Domahidy, Christine Luebbert, M.H.A.

Organizational collaboration can be a messy business. But it can also be an important learning experience that yields insights about one's own organization and its practices, as well as about how collaboration might be effectively pursued. This workshop aims to review several keys to learning through collaboration (derived from a past study), and to introduce an organizational learning tool, the "learning history," as a means to both effective reflection (appreciative inquiry) and collaborative project implementation.

TRACK: Small Community Water and Wastewater

Regulations and Compliance Assistance for Small Systems

Steve Clark, Environmental Scientist, U.S. Environmental Protection Agency, Office of Ground Water and Drinking Water, Drinking Water Protection Branch, Washington, DC; U.S. EPA Office of Wastewater Management Staff TBA

Monday 1:30 – 3:30 p.m. *continued...*

Environmental Protection Agency staff will discuss Safe Drinking Water Act regulations including the Stage 2 Disinfectants and Disinfection By-products Rule and the Long Term 2 Enhanced Surface Water Treatment Rule. On the wastewater side, the Clean Water Act and the National Pollutant Discharge Elimination System will be discussed. Topics will include states' implementation of the regulations, Water Quality-Based Limits and the Standards-to-Permits process, and Technology-Based Limits and Secondary Treatment Standards. Monitoring and reporting requirements will also be covered.

TRACK: Small Community Water and Wastewater

Board Training: It's Not Just for Mississippi Anymore!

Roundtable Participants from RCAP Network

This session will highlight current board training programs provided by RCAP across the United States. Issues covered will include the structure of existing board training programs, scheduling trainings to achieve maximum participation, training methods used, and materials provided.

Meeting Break with Exhibitors

3:00 – 3:30 p.m.

Paper/Project Presentation Sessions

3:30 – 5:00 p.m.

TRACK: CD Practice

Liquid Leaders: Community Leadership and Partnerships to Protect Water Quality

Stephen Gasteyer, University of Illinois Department of Human and Community Development

Potable water is a critical community asset. The case of New York City and the Delaware-Catskills Watershed initiative has illuminated the need for community water systems, regardless of size, to work with upstream parties to protect water quality. Hassell and Pyke (2003) summarize the scope of these partnerships in the US. This presentation will focus on strategies for water management and quality protection through community-agriculture alliances in Illinois. Financial, institutional and social relationships are seen as critical in creating these relationships. In particular, the presentation will look at the role of local leadership in building these partnerships to protect water quality. Case studies of particular community initiatives will be used to exemplify findings.

Developing a Municipal Program for Youth Employment Creation Network for Urban Renewal: The Case of

Kinondoni Municipal Council, Dar es salaam – Tanzania

Judith Luande, Kinondoni Municipal Council

Based on the recommendations of the core working group for the Kinondoni Youth Employment Creation Program, the study to prepare a background paper for the stakeholders' workshop has been done in the form of a 'market study' to identify the needs, demands and situation of different segments of youth that should be targeted by the program. Based on the study, the stake holder's workshop developed a service program to provide appropriate solutions to the identified needs and demands. Working group, and a work plan to guide implementation of the recommendations made was a key ingredient in the success for the participatory program design targeting poverty reduction through youth employment creation.

(Changed from other Tuesday location)

Women Leaders: A Grounded Theory Study

Sarah Leonard, Delta State University

In the Mississippi Delta, women participate in community development through a variety of leadership endeavors, from presiding over local boards to holding elected offices. Women have always played an integral role in development processes, yet the visible leadership structure in many communities has been largely male dominated. Using grounded theory and narrative analysis of oral history interviews, this study seeks to explore and understand the lives, influences and leadership paths of eighteen Delta women.

TRACK: University/Community Partnership

Engaging Citizens in Building Stronger Neighborhoods

Jerold Braatz, University of Wisconsin-Extension

Learn how UW-Extension engaged neighborhood residents, business owners, local government officials and staff in an effort to build human capacity in neighborhoods within the City of Waukesha, Wisconsin. This presentation will focus on how to identify neighborhood actors, enhance neighborhood relationships, develop goals, and promote and implement positive change. Find out what worked well during this process, how people and tasks were organized and how obstacles were overcome.

Tools for Community Development in St. Louis MO

Barbara Holmes, Region Wise at Saint Louis University

Underutilized land presents opportunity for economic development. However, the volume of distressed properties, the transaction complexities, and the redevelopment costs serve as barriers to bringing redevelopment efforts to scale. This project describes the partnership among five community development organizations and two universities to revitalize vacant, abandoned, and Brownfield properties in the City of St. Louis. It includes discussion of a property assessment Forum, local data collection using PDAs, and a Brownfield Transaction Forum.

Designs that Help Communities Click: Case Study of Fond du Lac and North Avenues in Milwaukee, WI

Kevin Vonderberg, Community Design Solutions (CDS)

Additional Presenters: Susan Weistrop

This presentation documents how design of the physical environment can be a catalyst to positive community development and be a model for University/Community collaboration. Working closely with business and community leaders and the City, Community Design Solutions at the UW-Milwaukee produced a vision for a major inner city intersection (Fondy/North). The soon to be implemented designs garnered community support and spurred a broader dialogue about the future of the once vibrant neighborhoods bordering this intersection.

TRACK: Diversity

An Investigation of the Leadership Competencies and Behaviors Necessary for Effective Intercultural Ventures

Ann Gordon, Ann L. Gordon Leadership Consulting

A community that clicks understands and capitalizes on the importance of effective leadership in our diverse and global environment. Several areas of overlap exist in the competencies and behaviors of transformational leadership and intercultural effectiveness. Specifically, the leadership skills important for the intercultural components of: adaptation; an attitude and behavior of modesty and respect; knowledge of country & culture; relationship building; and intercultural communication are examined in general and in relation to the Canada-China context.

Centro Latinos: Bridging between Old and New Communities

Stephen Jeanetta, University of Missouri

Many rural Midwestern communities are experiencing rapid change in ethnic composition and are struggling to successfully integrate the newcomers into the community in ways that encourage participation in community life. The experiences of four "Centro Latinos" in Rural Missouri will be explored as they serve the newcomers to their communities. We will identify the factors that allow them to sustain their work, bridge between cultures, and create safe spaces for people to interact in the community.

African American Culture/Heritage Conservation Role in Community Development

Chuks Ugochukwu, St. Cloud State University

Planners are increasingly faced with the challenge of designing for diverse cultures and confronted with the dilemma of how to integrate the values of the local culture and those of the designer. Should they be responsive to the culture/heritage values of the community or should they apply a mainstream planning tradition that follows its own values? The presentation will provide a new paradigm in identifying, describing, and ultimately conserving the culture/heritage of African American communities.

TRACK: CD Practice

The contribution of Appreciative Inquiry towards community building: A South African example

Hanna Nel, Department of Social Work

The purpose of this paper is to discuss the application and outcomes of a large group method, namely Appreciative Inquiry within a deprived South African urban community. Appreciative inquiry is conceptualized within context of the chaos and complexity theory. To operationalize this method an adjusted seven-step process of Odell (2004) was applied and evaluated. The data for the qualitative analysis process was gathered on three occasions spread over a one year period. The results indicated that the appreciative inquiry method ensured passionate engagement and long term participation from the community members and community development workers. In addition, the method produced sustainable long-term projects and contributed towards family building. Guidelines on how individuals, families and organizations working together towards community building will be provided.

The Post-Place Community: Contributions to the Debate about what is a Community

Ted Bradshaw, University of California

One of the continuing unresolved theoretical debates in Community Development is about the definition of community and how community changes with modernization. Starting with the classic dichotomy of *Gemeinschaft* and *Gesellschaft*, many scholars have seen a weakening of traditional ties among community members who happen to also reside in a common geographical area. Today communities of interest, what I may call a post-place community, are increasingly common, and this makes a lot of difference for community development practice. This paper will develop both theoretical and empirical indicators of the evolution of the post-place community.

Off Welfare...Now What?

Linda Bell, Communities for Children / Saskatoon Anti-Poverty Coalition

What is the impact of labor force attachment programs on the quality of life of people who participate in them? That is the research question answered by the analysis report of the research project, "Off Welfare...Now What?" The presentation will highlight the findings through a unique group analysis process that explores the experiences of real people on these programs, and looks at the realities that go beyond mere statistics of people on social assistance.

TRACK: Small Community Water and Wastewater

Decentralized Wastewater Treatment in a New Regulatory and Management Context

Tom Ratermann, Manager, Boone County Regional Sewer District, Missouri; Art May, Director of Training, Midwest Assistance Program (MAP, the Midwest RCAP), Nebraska
This session will look at recent developments that are taking place because of increased concern about water quality as affected by on-site wastewater treatment. Changing state-level regulatory requirements will be identified. The new EPA "Voluntary National Guidelines for Management of On-site and Clustered (Decentralized) Wastewater Treatment Systems" will be highlighted. Examples of centralized management efforts in Iowa and Missouri will be available. Possible funding sources for constructing decentralized systems will be discussed.

TRACK: Small Community Water and Wastewater

The "So What?" of Technical Assistance: Performance Indicators and Outcomes

Dave Clark, Director of Environmental Programs, RCAP, Washington, DC; Aaron Fischbach, Director of Applied Research and Policy Development, RCAP, Washington, DC

To achieve excellence, RCAP must be able to collect and report data that will demonstrate meaningful and significant outcomes for projects undertaken. Recently, various federal agencies have created "logic models" that help identify outcomes that meet these criteria and are useful in helping them meet their Performance Assessment Rating Tool (PART) goals. RCAP national program managers have met with their federal program representatives and will provide samples and discuss a range of program outcomes and indicators that are designed to meet the reporting needs of federal agencies and their technical assistance partners.

"Sustainable Food Systems: A Panel Discussion" and book drive presentation to the City of St. Louis

6:30 – 9:00 p.m.

City Museum

Slow Food USA is an educational organization dedicated to stewardship of the land and ecologically sound food production; to the revival of the kitchen and the table as centers of pleasure, culture, and community; to the invigoration and proliferation of regional, seasonal culinary traditions; to the creation of a collaborative, ecologically-oriented, and virtuous globalization; and to living a slower and more harmonious rhythm of life."
— (slowfoodusa.org)

Participants in this event will hear from about the Slow Food movement and the creation of Sustainable Local Food Systems in Missouri that integrate the values of community and stewardship. Presenters will discuss the building of healthy communities through food from all perspectives – ecological, economic, social and nutritional. CD practitioners will be challenged to consider how the CDS Principles of Best Practice converge and/or diverge from principles of sustainable food systems. Session organizers hope that this dialogue will continue beyond the conference allowing a mutually beneficial melding of sustainable food systems and CD principles in practice — and the expression of this dialogue in future CDS and Slow Foods conferences.

Presenters include: Beki Marsh - Slow Food / St. Louis Convivia and/or representative from Slow Foods USA; Mildred Mattfeldt-Beman - Director of Nutrition and Dietetics (Fresh Gardens Restaurant), St. Louis University; Mary Hendrickson — Food Circles Networking Project; David Lamie, of Clemson University, Moderator. Reception following this event to be catered by Fresh Gardens' Chef Ed Neill at City Museum.

Also at this event, the CDS will present the proceeds of its youth action network book drive to the city of St. Louis. St. Louis Mayor, Francis Slay has been invited.

Tuesday – June 27, 2006

Conference Registration

7:00 a.m. – 5:00 p.m.

Continental Breakfast with CDS Committee Meeting

8:00 – 8:30 a.m.

During this time, committees are invited to sit and meet and work on the coming year's events.

Mobile Learning Workshop Departure

All workshops depart the hotel at 8:30 a.m. Lunch is on your own for all workshops, even if they arrive back by Noon.

Community Concepts

8:30 a.m. – Noon *Limit to 10 attendees*

Community Concepts is a nonprofit organization working out of a community theatre in Centerville, Illinois, next to East St. Louis. It is located in one of the most disadvantaged areas of Illinois. Community Concepts fuses technology with stage and visual arts as a community development tool. They engage local youth by teaching and mentoring them tin stage production and video/audio tools utilizing technology. Youth learn the skills necessary to convert a live stage production to television media. The final product development by the youth is aired on public access TV. This workshop will take place at the community theatre. Workshop attendees will work hand in hand with youth, learning the elements of converting a live stage production in a polished TV presentation. The attendees will also learn from the youth how this program adds to the community and to their personal growth.

Using Regional Identity to Share Rural Economic Development: The Missouri Regional Cuisines Project

8:30 a.m. – 1:00 p.m. *Limited to 40 attendees*

Every community, every region has its own unique 'flavor' — the French use the word "terroir" to describe the distinctive characteristics imparted to the agriculture products and wines produced in a specific ecological region. It is not only the natural ecology—the soil, the climate and so on — that subtly influence the flavors, but the humane ecology as well-growing practices, cultural preference and history. The Missouri Regional Cuisines Project seeks to use the concept of terroir and regional identity, focusing on locally-produced goods, to develop sustainable rural communities. The project is being piloted in the Mississippi River Hills

Tuesday Mobile Learning Workshops *continued...*

area of Missouri, a six-county area stretching along the Mississippi River south of St. Louis.

This interactive mobile will take participants through the northern portion of the Mississippi River Hills, visiting just a few locations and talking with key participants representing the five aspects or stakeholder groups, of the project: agricultural producers, tourism, local governments, wine industry and artisans. Tour participants will develop an understanding of how regional identity and cooperative regional approach to rural development is beginning to be developed in the Mississippi River Hills region of Missouri.

Invited presenters include: Fred Ferrell, Director, MO Department of Agriculture; Jim Anderson, Coordinator, Grape and Wine Program, MO Dept of Ag.; Congresswomen JoAnn Emerson and/or Congressman Russ Carnahan; Missouri State Representative Jeff Roorda and Belinda Harris; Kate Keeley, Agronomy Specialist, University of Missouri Extension; Jim Bruckerhoff and Clyde Bruckerhoff, local agricultural producers; Marty Strussion, Cave Vineyards; Kenny Wilson, cattle producer; Chauncy Buckheit, Director, Southeast MO Regional Planning and ED Commission; Kara Clark, Cape Girardeau Convention and Visitors Bureau

Tour departs from St. Louis and visits the Great River Road Interpretive Center, Sainte Genevieve. Attendees will precede on a walking tour to nearby businesses that showcase local products. Then, it is onto Chaumette Winery and a "Regional Cuisines" lunch at the Grapevine Grill with an overview of the Community Entrepreneurship and Economic Development Initiative (CEED). In addition, there will be a farm visit – featuring local produce for farmers market and a visit to Villa Antonio Winery. **NOTE: Casual dress and comfortable shoes are recommended. The tour is to historical areas and most buildings do not meet ADA guidelines. Alcohol will be present during portions of this tour.**

Community-University Partnership in East St. Louis, IL

8:30 a.m. – Noon *Limited to 25 attendees*

The University of Illinois's East St. Louis Action Research Project (ESLARP) has since 1990, been an important part of the growing neighborhood revitalization movement in East St. Louis, IL. Aided by the University's instructional, research and public service resources, ESLARP is producing results in communities where residents are mobilizing to address pressing social, economic and environmental problems. Together with residents and community organizations in severely distressed areas, faculty and students from across the University of Illinois at Urban-Champaign work on highlight tangible and visible projects that address immediate and long-term needs.

The MLW will start out with a general overview of the city, focusing on the physical and social landscape of the city of East St. Louis. As we drive through the city, University faculty and a local resident will talk about some of the focal points of community pride and revitalization, including Lincoln Park, Jones Park, Downtown East St. Louis, Jackie Joyner-Kersey Boy's and Girl's Club, Parson's Place/MetroLink, Katherine Dunham Center, the Illinois Ave Playground and other points of interest including a variety of neighborhoods. This hour long introduction will provide examples of how the university and community partners have worked together to accomplish improvements in the city.

Following the tour we will visit Eagles Nest, which is a homeless shelter for Veterans that will provide twenty two veterans housing for a period up to twenty four months. While in this program veterans will be given health and dental care as well as job training, employment and assistance with financial benefits. At this stop participants will learn about how the university and the board of Eagles Nest worked together on form the initial idea to grant importance of the outreach and service aspect of our project.

Finally, we will spend the last hour with ESLARP's oldest partner in the community the Emerson Park Development Corporation (EPDC), a neighborhood based organization focusing on Community and Human Development, Community-based Economic and Residential Development and Land-Use and Physical Development. EPDC also runs a youth build program and a Tomorrow's Builders Charger School. Longtime EPDC board members and neighborhood activist will discuss several tangible outcomes of the partnership with the University, including three comprehensive neighborhood plans, new housing and a metro link stop. This last stop will illustrate how service learn and applied research has effectively served both students and community partners.

Exploring University-Community Partnerships

8:30 a.m. – 1:00 p.m. *Limited to 25 attendees*

This mobile workshop will focus on university-community partnerships developed in three different neighborhoods in the City of St. Louis. Through visits to neighborhood sites and discussions with university leaders and community partners, the workshop will explore how universities and communities are working together on issues related to housing, historic preservation and education. The workshop will also profile the work of three different universities, including a public land-grant university, a Jesuit Catholic university, and a state university originally established as a HBCU.

The MLW will visit the following neighborhoods and discuss community strategies that have resulted in positive impacts in the community and within the university:

- The Old North St. Louis neighborhood, a historic neighborhood north of downtown St. Louis. University-community partnerships have assisted this neighborhood to highlight its historic roots through the development of a bicycle tour, video documentary and community museum. Workshops and technical assistance have supported new housing construction, rehabilitation of neighborhood structures and the expansion of the local neighborhood corporation.
- Wyman Elementary School, located adjacent to Saint Louis University's health sciences campus, serves children K-6. This public school is associated with the University's department of educational studies as a professional development school that supports opportunities for school faculty to learn new teaching strategies and for University students to practice their profession. Neighbor to Neighbor, a collaboration supported by an Urban Community Service Grant, also brought University students from communication sciences, counseling, law, psychology, public health, and public policy into the school to provide additional services.
- The Lucas Heights neighborhood, located near the Harris Stowe State University campus. University faculty and students assisted the neighborhood in developing a comprehensive plan and worked with schools and youth-serving organizations in providing tutoring and mentoring and working with teen entrepreneurship.

Workshop leaders will facilitate discussions that explore:

- Policies that support partnerships and community engagement, including a discussion of federal agencies that are supporting partnerships and university policies that impact the formation of partnerships.
- Implementation of partnerships that effectively link faculty, students and community residents
- Institutionalization and sustainability of partnerships, from the perspective of both the university and the community.

Historic Building Reuse in Downtown St. Louis

8:30 a.m. – Noon *Limited to 20 attendees*

This tour requires attendees to use public transportation, the MetroLink. Approximately \$20.00 per person will be needed to complete this tour which will return participants to the conference hotel.

This tour will focus on a small but critical section of downtown served by MetroLink and described in "Art on Rails" produced by Landmarks Association of St. Louis, Inc., a multi-lingual (English, French, German, Italian, Spanish, Japanese, Bosnian, Vietnamese) cultural tourism brochure based on public transit. The two-and-a-half hour light rail tour (with frequent stops) will focus on the public process required to sustain major investments in infrastructure plus financial, political and aesthetic considerations involved in key historic preservation projects. Cost of \$20 per person includes transit pass and return to the conference hotel.

The Breckenridge / Sheraton Hotel

Gather in the lobby of the Sheraton Suites Hotel to hear about the transformation of the J. C. Penny Co. warehouse, first by the addition of a Haas trompe l'oeil painting in 1984, "The Coming of St. Louis", then by conversion of the building into uses being enjoyed in this conference and other amenities of the building (condominiums, street-level retail, etc.).

Kiel Center

Kiel Triangle Park, across from the hotel, provides a landscaped approach from the MetroLink station to Kiel Center — home of the St. Louis Blues hockey team. The panoramic view to the east, punctuated by the temple-topped silhouette of the Civil Courts Building and red-roofed City Hall (a Hotel de Ville, Paris, adaptation) won an 1891 design competition for

Tuesday Mobile Learning Workshops *continued...*

architects. (Be sure to read the engravings on the building behind Kiel Auditorium — they read like they might have been written by members of CDS).

MetroLink Station (14th Street)

Public transit has been a driving force in St. Louis' community development patterns since the first horse car lines were introduced in the mid 19th century to the light rail system still under construction. Although the full route of MetroLink is included for reference, this guide traces a portion of the route to highlight major adaptive reuse projects of National Register properties.

Union Station / Hyatt Hotel

Ride the MetroLink to the Union Station and the tunnel that was built in 1902 to increase freight and passenger capacity before the 1904 St. Louis World's Fair. The 1893 Train Shed — once the largest in the world with trusses covering 32 tracks — now serves to shelter a new hotel, lagoon, and inner city "festival marketplace". German-born Theodore Link won a national competition in 1891 to design this Romanesque Revival building. Grand Hall was judged the most stunning space, but the Gothic corridor, paneled dining room and allegorical stained glass windows were also praised. Original elements were tracked down and returned during the restoration of this building that enjoys an original Tiffany stained glass window.

Eads Bridge

One of the stars in a heroic age of engineering, this first bridge over the Mississippi at St. Louis opened in 1874. Captain Eads designed three enormous steel arches carried to bedrock on massive granite-faced limestone piers. The rail deck reopened as part of the MetroLink in 1993. The Tunnel Railroad Company, incorporated in 1872, oversaw construction of the Eads Bridge Tunnel, a \$1.5 million project. Staggering statistics give a hint of the accomplishment. Twelve blocks of city streets excavated curb-to-curb filled 300,000 horse-drawn wagons in preparation for 55,000 cubic yards of stone and 13 million bricks.

Cupples Station/Westin Hotel

Cupples Station was a nationally significant distribution center directly connected to rail by intricate tunnel and spur line systems. This complex ranks with Union Station as one of St. Louis' greatest historic preservation triumphs. The grouping west of the highway ramps will be unified by a glass-domed atrium; the east grouping has been converted to a Westin hotel.

Wainwright Building

Designated a National Historic Landmark, the Wainwright Building is considered the finest early skyscraper in the world for its pioneering expression of a steel frame skeleton and handsome terra cotta ornament. The State of Missouri agreed to intervene in 1974 to preserve it and held a national competition from which a thoughtful urbanistic solution was selected to complement the historic icon designed by Louis Sullivan.

Laclede's Landing

This dramatic station is nestled inside Eads Bridge. Eero Saarinen's Gateway Arch (completed in 1965) is visible to the south as is the spire of the Old Cathedral (1834). To the north lies Laclede's Landing, a three-block square historic district with street patterns going back to a 1780 French survey. Brick buildings dating from 1849 into the early 20th century house offices.

St. Louis Downtown Neighborhood Revitalization: Marriage of Historic Preservation and New Affordable Housing

8:30 a.m. — Noon *No Limit*

Chouteau Greenway

Future plans include developing a greenway between Chouteau Avenue and the Sheraton hotel under the 14th Street viaduct now used for railroads and industry. Corporations facing this area will enjoy a campus atmosphere in a park that was the historic Chouteau Pond. This valley will be developed with trails, trees, and water features from Forest Park to the Mississippi River. Major employers along this route include: Nestle-Ralston, Ameren UE Electric Utility, A. G. Edwards Stock Brokers, Missouri Botanical Gardens, and Barnes Jewish Children's Hospital.

Peabody Clinton Housing

This public housing was retained for residents who were living in the area though traditional neighborhood streets were restored into the design to provide better access for residents and emergency service providers. A hard-surface trail was added to provide pedestrian walkways to front doors. Pitched roofs replaced flat ones and porch roofs were improved to provide better transitional spaces between private homes and public space outside.

Les Chateaux

Senior housing building accommodates many of the senior residents of the former HUD buildings that were demolished to create this new, traditionally-designed neighborhood. The senior residents have actively monitored the new neighborhood design and demanded that 4-5 bedroom apartments be added to address the needs of larger families. A new structure was then added between the Chateaux and the elementary school to provide for large families.

King Louis Square

Block of new mixed-income apartments designed to fit into fabric of historic neighborhood. These apartment buildings replace one of six former HUD housing structures, known locally as Darst Webbe. New, mixed-income, single-family housing is being constructed across the street. Residents of former public housing who have been interested in participating in HOPE VI human development initiatives have opportunities to rent or own property in these homes.

The Georgian

Adaptive re-use of former 1848 hospital complex with views of the river includes high-end housing, a micro-brewery and other street level retail amenities in historic French and Bohemian neighborhood. City and local trail advocates, TrailNet, coordinated efforts to design and build a new primary arterial for commuter traffic coming off two interstates near the Georgian and nearby historic neighborhoods; the Truman Parkway has an adjacent trail for neighborhood pedestrians and cyclists to have access to a riverfront trail.

Squires Restaurant

Former wire rope works industry converted into upper story apartments and street-level restaurant with attached coffee shop and bakery on corner across from historic neighborhood, added garden area & architectural artifact purchased from demolished building across the state; traffic patterns re-routed by City to facilitate residential atmosphere and further development.

Historic Lafayette Park

Former tenement type slum housing area (historic homes cut up into apartments, rooming houses, etc., revitalized through efforts of urban pioneering risk takers) restored one room at a time initially, then through historic tax credits available from State of Missouri HTC program.

Community Support for New American Entrepreneurs — Bevo Mill

8:30 a.m. — 1:00 p.m. *Limited to 25 attendees*

International Institute (Grand Blvd.)

New Americans who come to the St. Louis as refugees from other parts of the world begin their new life and daily activities at the International Institute where they receive training in language skills, learn about the ways of the community and society in which they will be living, and consider their skills to begin new employment or start a new business. In addition to preparing new Americans for employment, the Institute sponsors a program, called Business Links, that helps them start or expand microenterprises.

Islamic Community Center

Families from Bosnia reunite with their friends and relatives at the local mosque; here they "touch base" and begin a new set of customs that include meeting spiritual needs in traditional ways. They also have time to visit and socialize, learning from each other on best ways to solve problems they encounter in the community.

Bevo Neighborhood

As the bus wends its way along Christy Parkway from the mosque to the Bevo Mill, you will see many homes on the north side of the park primarily inhabited by Bosnian families who have relocated to St. Louis. Homes have been maintained and rehabilitated and the neighborhood thrives. The Bosnian workforce has brought many skills to St. Louis including the building trades. For example, the Bosnian craftsmen provided the specialized skills needed to restore, repair and replace bas relief plaster at the Renaissance Grand Hotel.

Bevo Mill Commercial Area

The Bevo Mill was built by the Anheuser Busch family to serve as a restaurant and bar for this neighborhood. August Busch sent a designer to Germany to study mills for a year to get the right design for this development. Here the MLW participants will meet the community.

- The Aldermanic Representative, Stephen Gregali, first realized that the Bosnian community enjoyed this neighborhood and reached out to welcome them.

Tuesday *continued...*

- The Southern Commercial Bank, also reached out with simplified loan processing to help their new customers finance viable business plans that were presented.
- Angelo Sita, the City's Commercial District Manager provided information early on Programs available to property owners and businesses (façade program, cooperative marketing, special events planning. Users of the programs helped others to participate.

Bevo Mill Business Owners

Participants will join tour docents to visit in small groups the businesses in the area. They will walk along Morganford, Ellynwood, and Gravois Avenues where numerous storefronts are located (Europa Market, Golden Grain, Stalingrad, Sweet Peas, Balka Market and a number of other shops) and will visit a few of the stores. The groups will join at Bosna Gold restaurant for a Bosnian lunch then board the bus for the trip back to the conference.

Center for Women in Transition

8:30 a.m. – Noon *Limited to 30 attendees*

Women who had been working in criminal justice ministries met with women who were in or had been released from jail/prison to determine the basic causes of recidivism and to identify aids which the incarcerated women believed could reduce recidivism and help them reestablish healthy lives. As a result of these meetings, the Center for Women in Transition was established on November 3, 1997. The programs include both direct service and advocacy for changes in the systems that affect female non-violent offenders and their children.

These services include:

- One to one mentoring partnerships between the women and a volunteer mentor for a period of a year to help keep the woman focused on her goal and referral to community resources to meet prioritized needs.
- Transitional Housing at Courtois Place is a facility owned and managed by CWIT. The community building interactions provides experimental learning of life skills for ten women. Other mentees are connected with safe housing.
- Children's services: Personal enrichment programs include: summer camps, counseling and monthly facilitated group sessions.
- Advocacy for women with non-violent crimes: This includes advocating for an individual woman for community based non-prison programs to address the basic cause of her criminal behavior and provide the direction and support needed for changes in behavior.

Attend this session to learn how discovery of a community need led to creation of a solution. Attendees will hear directly from a participant the value of comprehensive re-entry services for a woman coming from prison. Tour will allow participants to witness a community agency that collaborates with other community agencies to meet mutual goals and witness an agency that provides direct service and advocacy for changes in systems.

WomenSpirit – A Gender-based Community Development Corporation

8:30 a.m. – 1:00 p.m. *Limited to 20 attendees*

The Imani Family Center located in Jennings, an inner ring suburb of the City of St. Louis about 10 minutes from downtown, is the home of WomanSpirit, a gender-based community development corporation. They have developed a number of projects designed to bring women to self-sufficiency. They are known for their development and use of the "Circles of Hope" a dialogue and planning process that serves as the cornerstone of their development work and has been replicated with other women in development groups around the world. Participants will travel to the Imani Family Center, get a brief tour of the neighborhood in which the center is located and spend the morning engaged in a dialogue about community development using the Circles of Hope process.

Not going on an MLW?

Community Needs Assessment and Income Surveys

Part 1: Presentation on Community Needs Assessment & CD Toolbox

Chris Nill, Senior Water Resources Specialist, RCAP Solutions, New York; Catherine Rees, Senior Water Resources Specialist, RCAP Solutions, New York

Part 2: Roundtable on Income Surveys

John Moriarty, Water Resources Specialist, RCAP Solutions, Maine; Chris Nill, Senior Water Resources Specialist, RCAP Solutions, New York;

Catherine Rees, Senior Water Resources Specialist RCAP Solutions, New York; Don Schwartz, Regional Manager RCAP Solutions, Pennsylvania & New Jersey

Community needs assessment is indispensable to local decision-making for public improvements. Properly designed surveys can help us get a handle on local needs. The first part of this session will provide a conceptual framework for community needs assessment, with emphasis on sound design as well as reasoned interpretation of survey results. A Community Needs Assessment Toolbox will be introduced which provides guidance, examples, and a valuable, Excel-based template for survey data management. Practical applications of this CD toolbox will be highlighted. Community income characteristics represent yet another dimension of "need." The second part of this session will be a lively roundtable discussion involving the audience on income survey procedures and community education aspects, highlighting commonalities and differences. While it is apparent that there are state and regional differences with the way income surveys are handled in the RCAP Partnership, the final goal of all community surveys is to equip local leaders with an accurate diagnosis of current conditions, and to provide a well-documented justification for state and federal assistance to undertake needed projects. Thus, RCAP, through community education and public relations activities, remains the logical choice for communities seeking to conduct income surveys.

Paper/Project Presentation Sessions

1:15 – 2:45 p.m.

TRACK: CD Education and International

Does Program Format Matter? A Comparative Analysis of Three Leadership Education Programs

Donielle Lovell, University of Missouri—Columbia

Additional Presenters: Ken Pigg

This work compares outcomes from leadership education programs operating in Missouri, Minnesota and Wyoming. The outcomes explored for each program include personal growth and efficacy, community commitment, shared future and purpose, community knowledge and civic engagement. Using these outcomes, programs are compared to determine learning design effects on each outcome. Methods include a survey and key informant interviews. This work seeks to engage individuals working with leadership education programs for improving learning design.

The North Central Region's Foundation of Practice

Janet Ayres, Purdue University

The North Central region has undertaken a multi-state initiative to build the capacity of Extension professionals working in community development. The first component titled, "Understanding Communities and their Dynamics" is a seven-part distance education program that started in 2005. The second component, "Developing Successful Community Initiatives" will be held in 2006. The third component focuses on building areas of specialization and involves an asset-based inventory, workshops and interest groups.

Cultural Dimensions in Community Development Leadership

R. Boyd Johnson, Ph.D, Indiana Wesleyan University

This paper is a review of leadership from a cultural perspective. It examines five key components in community development — trust, authority, delegation, communication and decision-making — and explores how these factors are perceived, interpreted and manifested in three contexts (Africa, Asia and North America). The strengths and weaknesses of these different approaches are examined, using case studies, so that cultural assumptions will be better understood in community development enterprises.

TRACK: Housing

Shifting Landscapes: Manufactured Housing in America

Diana Jones, Vanderbilt University

Slightly more than seven percent of all occupied housing units in the United States and one in seven (approx. 15%) newly produced homes are of the manufactured housing variety. Despite the prevalence of housing of this type, owners of manufactured homes reside in a precarious niche of the affordable housing market. This paper explores shifting trends in the manufactured housing industry, as well as, development

and land use patterns that may serve to weaken an already vulnerable sector of American homeowners and renters.

Neighborhood In Rebirth-Old North St. Louis David Dodson, Regional Housing and Community Development Alliance

Additional Presenters: Stephen Acree, Sean Thomas
The Old North St. Louis neighborhood has suffered from decades of abandonment and neglect. Starting with a group of dedicated residents, today the neighborhood is emerging as one of the city's community-driven revitalization success stories. Experience a virtual tour and hear from neighborhood leaders and their partners on how, through a combination of long-range neighborhood planning, expanding partnerships and coalitions, and utilizing sophisticated real estate development techniques, they are restoring the community block by block.

TRACK: Economic Development

What Factors Contribute to Community Viability? An Analysis of Economic Growth and Income Convergence across Illinois Counties

Elgin Mannion, Western Illinois University, Illinois Institute for Rural Affairs

Economic performance varies greatly across Illinois regions. What factors influence continued community viability? This research examines variance, speed and rate of economic growth across Illinois counties through s- and b-convergence, using a time-series analysis of per capita personal income and earnings per worker from 1969-2003. Conditions affecting income and earnings convergence are tested through an inclusion of county level labor force characteristics, industrial composition, degree of rurality, access to economies of scale, and private and public sector investment and in the model. The analysis intends to isolate the factors that contribute to economic viability, so limited funds in the current climate of federal- and local budget shortfalls can be concentrated on the areas that appear most promising in stimulating regional economic growth.

The Shaw Neighborhood Transition in St Louis, 1980-2000: Exploring Racial Differences in Homeownership Consumption and Investment

Richard Wesenberg, Ph.D. Candidate, Washington University
This case study of a St. Louis neighborhood examines the relationship of compositional, income, and racial characteristics of households to homeownership costs and equity accumulation. U.S. census tract data is used to evaluate the effect of housing appreciation and public tax policy on diverse households' ability to build home equity. Policy and programs that support home ownership across income strata stabilizes neighborhoods and can help households accumulate intergenerational assets for household development.

The Creative Economy and Community Development

Jerry Hembd, Northern Center for Community and Economic Development

Additional Presenters: Andrew Dane, Beverly Stencel
Is creativity the source of economic wealth? Are people the key economic asset? This session provides an overview of the nature of the creative economy, how it has been measured, and its perceived roles in community and economic development. Findings from a research project on the impacts of craftspersons and artists in an eleven-county area in Northwest Wisconsin are shared in order to highlight issues that surround the measurement and enhancement of "creative industries."

TRACK : Entrepreneurship

Entrepreneurship Practices in Community Development

Norm Walzer, Illinois Institute for Rural Affairs
Additional Presenters: Mary Emery, Associate Director North Central Regional Center for Rural Development; Brian Dabson, Associate Director, Rural Policy Research Institute, and Research Professor, Truman School of Public Affairs, University of Missouri-Columbia.; Gisele F. Hamm, Illinois Institute for Rural Affairs

This will be a session involving three papers on various aspects of entrepreneurship as a local community development strategy. One presentation by Mary Emery will summarize the findings of the Listening

Posts currently being hosted by the National Coalition for Rural Entrepreneurship. This presentation will lay the groundwork for a discussion of effective entrepreneurship practices. The second presentation by Norman Walzer and Gisele F. Hamm will describe successful entrepreneurship efforts underway in several small-medium size cities. Key factors associated with successes will be highlighted. A third paper will examine the changing role of entrepreneurship in local community development policies and the types of commitment needed to make entrepreneurship work in these communities.

TRACK: Agriculture/Food and Health

Collaborative Community Supported Agriculture (CSA) in Community Development: Lessons from Iowa

Corry Bregendahl, North Central Regional Center for Rural Development

Small-scale producer associations involved in alternative food production can play a leading role in stimulating community and economic development in agriculturally dependent, rural areas. We report results from a 2005 study of producers and members participating in collaborative Community Supported Agriculture in Iowa. Discussion focuses on understanding the contributions and challenges of collaborative CSA and its potential for serving as an organizational model to incubate small business and promote community welfare.

Local Food Systems as Community and Economic Development

Sarah Hultine, University of Illinois – Lab for Community & Economic Development

Additional Presenters: Leslie Cooperband, Pat Curry, Anne Heinze Silvis

Can building local food systems (LFS) be an effective strategy for community and economic development in rural communities? Case studies and survey data from several rural Central Illinois communities will be presented to describe the economic and social impacts of local food system activities in these communities, how the activities were developed, and what factors influence their successes and challenges. We will also discuss strategies for involving community planners, CED professionals, and rural business communities in developing and promoting LFS activities in their own communities.

The Effect of Community Supported Agriculture on Community Development: A Case Study from East Region of Turkey

Asst. Prof. Dr. Kenan Peker, Selcuk University, Faculty of Agriculture, Department of Agricultural Economics

CSA is defined as farmers and community members working together as partners to create a local food system. In Turkey, organic agricultural production has been a hotly debated issue for (Small and Medium Enterprises (SME) since 2004 when regulations governing organic farming were approved. The main objective of these regulations was to provide safe organic products to consumers, and to create sustainability for small agricultural communities, especially in the Eastern regions of Turkey where environmental pollution on of nature is still low. Future of organic farming in Turkey will be heavily influenced by legislation, participation of Non-Governmental Organizations (NGO) and education of producers. This study addresses how CSA may lead to community development in Eastern Turkey. The data used in this study was obtained from the regional authorities in 13 cities in Eastern Turkey. Basic Formula to Create CSA, developed by Robyn Van was, used to analyze the data gathered. Results indicate that, CSA encourages participatory community development which plays a key role in establishment and successful adaptation of organic farming by producers.

TRACK: Small Community Water and Wastewater

Is Energy Inefficiency the Secret Thief at Your Utility?

Fred Warren, Rural Development Specialist – Environmental, Rural Community Assistance Corporation (RCAC, the Western RCAP), Arizona

Energy audits are a good way to see how existing facilities are consuming energy, and whether cost-saving improvements can be made. Examining energy demands before construction or upgrade of water and wastewater plants can dramatically reduce operating expenses of the facilities. An energy expert will share tips for incorporating energy efficiency in the design and upgrade of small systems.

TRACK: Small Community Water and Wastewater

Preparing Systems For The Future By Implementing Asset Management and Long-Term Planning

Jeff Hughes, Director, Environmental Finance Center
University of North Carolina (Tentative); Sharon Ostrander,
Senior Water Resources Specialist RCAP Solutions (the
Northeast RCAP), Maine

This session will feature tools developed by the Environmental Finance Center (EFC) at the University of North Carolina. The tools demonstrate the EFC approach to moving from engineering models to practical asset management, cash flow, and long-range planning for water and wastewater systems. RCAP field staff will share their experiences using EPA's series of Simple Tools for Effective Performance (STEP) guides directed toward owners and operators of small community drinking water systems. This series includes: Taking Stock of Your Water System — A Simple Asset Inventory for Very Small Drinking Water Systems; Asset Management — A Handbook for Small Water Systems; Strategic Planning — A Handbook for Small Water Systems; and Setting Small Drinking Water System Rates for a Sustainable Future.

Meeting Break with Exhibitors

2:45 – 3:15 p.m.

Paper/Project Presentation Sessions

3:15 – 4:45 p.m.

TRACK: Organizational Development/Transportation

Unlocking the Keys to Fostering Organizational Learning

Mary Simon Leuci, University of Missouri-Columbia

Key findings, pertinent literature, and implications for practice and theory will be related from a qualitative study that explored organizational learning and mid-level leaders' roles in fostering organizational learning. Organizational learning represented how the organization dealt with change, communication, trust-building, sharing experiential knowledge, and engagement in dialogic processes to create a culture of care and space for learning. Mid-level leaders performed multiple roles and functions as "knowledge activists" to enable organizational learning.

Development of Homeowner's Associations (HOAs) in Urban China

Feng Wang, University of Southern California

Additional Presenters: Haiyao Yin

Given the rapid increase in number and the nature of self-governance in a society with a strong legacy against non-party-led associations, the development of homeowners' associations (HOAs) in urban China has received attention. This paper aims to investigate the contextual and organizational factors that affect the roles of the HOAs in encouraging grassroots citizen participation in urban communities of China. This paper develops a theoretical framework that integrates institutional theory, resource dependence theory, resource-based theory and collective action theory and applies an in-depth case study method to explore this question. The preliminary finding demonstrates that local governments' attitudes, the degree of dependence on external resources, the existence of networks and the leadership styles significantly influence the activities of the HOAs, while the demographic characteristics of the neighborhoods (e.g. size, age, location, and homeownership) do not play a significant role. Based on these findings, I offer guidelines to create favorable conditions for promoting the HOAs' role in encouraging citizen participation in contemporary China.

Public Transit Accommodations: Effects of St. Louis' Efforts to Adjust to Changes in Corporate and Worker Trends

Barbara Holmes, RegionWise

Additional Presenters: Laura Filbert Zacher, Kristi Walker

Major employers are moving to more central locations that are accessible by transit systems and public bus lines and reduce the risks of labor shortages and productivity gaps. Headquarter location decisions are now more determined by a concern for the location of workers. Corporate campuses are making way for mixed-use developments that allow individuals and families to live, work, play, and ride in the same community. How St. Louis is adjusting to the change in corporate and worker trends can be evaluated by comparing several Metro stations and their

surrounding neighborhoods against principles of transit-oriented development presented by the Urban Land Institute (ULI). The researchers in this project considered the built environment, the transportation environment, and the socioeconomic impacts of transit development around several stations to date.

TRACK: Technology Communication

Building the Rural Web of Affiliations: How Information and Communication Technology Impacts Social Networks

Laura Crank, University of MO-Columbia

This paper will argue that local organizations play an important role in utilizing ICT for sustained growth and knowledge development that may assist in building a better community. The purpose of this research is to compare how ICT is affecting the nature of social networks in ten rural communities. The analysis focuses on nature and content among community actors that hold positions in community organizations and agencies.

Getting Rural Virginia Connected: A Vision for the Future

Pam Gibson, Virginia Tech University

Additional Presenter: Alinda Uzel, Unit Coordinator, Extension
Agent King and Queen Office

Designed to help rural communities in Virginia develop the capacities needed to prosper in the Information Age economy, citizens in seven counties were given the leadership and technology training to run their own community networks. As a model for future projects, communities were given comprehensive assistance that included not only technology training but also community leadership skills. As a result of this project, these rural counties have experienced exciting economic happenings.

TRACK: CD Practice

No Longer a Railroad Town: Community Re-Invention by Design

Lori Lippert, MN Rural Partners

Additional Presenters: Jane Leonard

This session will report, mid-project, on a framework for approaching community design as part of an innovative strategy for rural economic re-invention in the interconnected 21st century. Project leaders will introduce the concept of community design in this context, showing examples and resources. Also, they will present findings based on a retrospective investigation of the economic and community impacts in 80 communities that have participated in a community design process over the last 20 years.

Together for Hope-Moving Beyond Charity to Community Development

Doris Littrell, CBF Rural Poverty Initiative

Additional Presenters: Chris and Dana Thompson, Liberty,
MO

Cooperative Baptist Fellowship has made a 20 year commitment to 20 of the poorest rural counties in the U.S. Through partnerships they are working to involve the citizens in community development to lift them out of poverty. The counties include Appalachia, Mississippi Delta, Rio Grande Valley & Native American reservations in South Dakota. Learning to work across cultures is a challenge, as well as moving past charity to developing community. Working with community members and volunteers from across the country, the process for developing partnerships can be transferred to other communities.

Circles of Hope: A Process for Developing Voice and Creating Change

Stephen Jeanetta, University of Missouri

Differences in culture, race, gender, race and ethnicity often make it difficult for people to become agents of change in their communities. This paper explores the experiences of a group of African American women who created a community development model called the "Circles of Hope" that incorporates learning, planning, personal support and action to develop their capacity to talk to the issues that impact their lives and become engaged as agents of change in their families and community.

TRACK: Spirituality

Esperanza: Faith-Based Organizing with Immigrants in California's Central Valley

Lisa Nelson, Alchemist CDC

From 2003 – 2005, PICO affiliates in California's Central Valley led a concerted organizing project with immigrants. The success of this project was evaluated through personal interviews with immigrants, organizers and community leaders. The research presented highlights a variety of community capitals grown through organizing: human, social, political and built. The paper also considers the future of faith-based organizing in the context of continued involvement of immigrant communities.

Leveraging the Power of National Service to Strengthen Communities

Bethany Welch, University of Delaware, School of Urban Affairs and Public Policy

Additional Presenters: Estela Reyes-Bugg, James Kerrigan

*Collaborations between faith-based institutions and government are redefining the effectiveness of social services designed to empower and strengthen individuals and families. We present an assessment of an agency's partnership with the Corporation for National and Community Service located in a diverse, high poverty neighborhood in North Philadelphia. This innovative arrangement with AmeriCorps*VISTA volunteers equipped the agency to respond to local needs, enhanced its capacity for service, and increased accountability to the community and government.*

Healthy Marriages: How to Start an Initiative in Your Community

E. Allan Tomey, Department of Public Policy Studies, Saint Louis University

Additional Presenters: Michael Johnson and Bridget Brennan

Numerous organizations throughout country are participating in The Department of Health and Human Services Administration for Children and Families' emphasis on strengthening healthy marriages. This presentation details the formation of the St. Louis Healthy Marriage Coalition over the past several years. The description of the entire process, including key decision points, is based on the researchers' participant-observations. In six months of formal operation, the coalition has obtained several initial grants.

TRACK: Business and Entrepreneurship

Macroentrepreneurs as Community Leaders with a Business Edge: Theoretical Concept or Empirical Fact

Peter Korsching, Iowa State University

Additional Presenters: John Allen, Utah State University;

Rebecca Vogt, University of Nebraska

Macroentrepreneurs theoretically are entrepreneurs who understand the problems of initiating business ventures and work to create a facilitative community entrepreneurship environment. Their activities develop the local social, economic, and physical infrastructure to benefit the community. Therefore, they are community leaders as defined by community interaction field theory. Because no empirical research exists on macroentrepreneurs, we surveyed leaders in six communities to examine whether they differ from other community leaders, and to assess their role in local entrepreneurship programs.

A Cooperative Approach to Marketing Agritourism Ventures

Christopher Merrett, Illinois Institute for Rural Affairs

Additional Presenters: Rani A Bhattacharyya, Erin Orwig, Tim Collins

This presentation reports on in-depth interviews of 30 agritourism operators in west-central Illinois. The survey was conducted in the summer of 2005 and administered to 30 respondents who operated agritourism enterprises such as fee hunting programs, wineries, petting zoos, corn mazes, and u-pick orchards. Results suggest that a cooperative marketing strategy among farmers, and with local non-farm tourism officials, might help promote rural tourism in light of the poorly defined marketing strategy.

Minnesota's Entrepreneurial Gateway: Community Informatics as a Transformational Tool for Community Economic Reinvention

Jane Leonard, Minnesota Rural Partners

Minnesota's Entrepreneurial Gateway is an online and on-the-ground framework in which local communities (urban & rural), regions, and entire states or provinces can better organize, manage, and connect resources

to support entrepreneurship as a community economic development strategy. We will present tools that are being used today and how this project demonstrates the power of community informatics to transform 20th century economic development into 21st century economic reinvention.

TRACK: Small Community Water and Wastewater

Board Training: It's Not Just for Mississippi Anymore!

Roundtable Participants from RCAP Network

This session will highlight current board training programs provided by RCAP across the United States. Issues covered will include the structure of existing board training programs, scheduling trainings to achieve maximum participation, training methods used, and materials provided.

TRACK: Small Community Water and Wastewater

Management Responsibilities Include Personnel and Security

Alexander Brandon, Community Resource Group (CRG, the Southern RCAP), Lisa Ragain, Senior Risk Communication Specialist Computer Sciences Corporation, Alexandria, VA

The major portion of this session will examine personnel management challenges such as employee turnover. The importance and components of a good job description will be presented. Steps for hiring employees and conducting performance reviews will be discussed. Some tips for retaining qualified employees will be shared. Session participants will also examine the security responsibilities and liabilities of water and wastewater system board members. Success stories will be shared for linking security strategies with ongoing managerial and operational tasks.

Roundtables, Action Network, and Poster Sessions

4:45 – 5:45 p.m.

Attendees will be free to visit with any of the following tables, all set in one room.

Action networks are encouraged to use this time to visit and discuss the topic of their choice.

VOLTS: Volunteer Training and Support

Frank Antonnuci, Western Illinois University

Most communities rely on a cadre of volunteers to implement projects yet, managing community volunteers is itself often a full-time job. In response to this need, the Volunteer Training and Support Program (VOLTS), a project of the Illinois Institute for Rural Affairs was created to provide on-site volunteer management training, technical assistance to community and economic development practitioners engaged in development projects. The mission of the VOLTS is to increase the effectiveness of volunteer efforts.

Technical Assistance and Performance Measures

John Dailey

Host round table discussions on successful technical assistance practices including what performance measures were utilized to determine the value of the TA. I suggest that one or two case studies are gathered from each RCAP to be discussed in the session. The audience should be broken up into five person tables and each given a case study to examine to facilitate their discussion. The participants at each table will be asked to discuss and identify key elements of successful technical assistance and what evaluation methods would best capture our efforts in the field and the value of our work.

Coaching for Community

Cynthia Pilcher, Kay Lynn Tettleton, Ursula Roosen-Runge

Over the past 10+ years several foundations have invested heavily in coaching as a tool for community development. The coaching component assists communities/organizations in adapting new information and skills to effect positive local change. Recently, 25 coaches met to develop a definition, identify competencies and skills, and discuss impact. This session will report on the results and offer participants a chance to consider their own best work in relation to coaching for community.

Customers First—Service is Key!

Rachelle Hollinshead, University of Illinois Extension

Research has shown that service has become so awful that customers expect to be mistreated. This trend has led to a high demand for customer service training. "Customers First—Service is Key!" is very general and can be used to train employees of most any type of business. The curriculum consists of eight stand-alone modules. The training length of the entire curriculum is just over five hours.

Tuesday *continued...*

For those committed to people and place: An on-line, multi-state master's degree in community development.

Mary Emery, NCRCRD ISU

Additional Presenters: Cornelia Flora

This poster will provide an overview of the on-line degree, identify participants, and describe the curriculum. One element that makes this degree different is the track on working with Native communities. As a result the program is attracting a number of people working in Native communities and colleges.

Signature Projects: A Strategy for Building Social Capital and Community Capacity through Citizen Participation

Jerry W. Robinson, Jr., Distinguished Professor of Rural Sociology, Emeritus, University, and Professor Emeritus, University of Illinois at Urbana-Champaign and Paulette Anne Meikle-Yaw, Assistant Professor of Community Development and Sociology, Delta State University

Signature projects are local actions that begin the process of redefining and rebuilding community in places that seem to have lost hope. Signature projects empower local citizens by helping them become engaged in collective actions that create positive change in their community. Community development projects are selected by local residents and they are goal driven. Diverse groups of residents from all walks of life have significant roles in activities that enhance their involvement and identification with their community.

Dinner on Your Own at Slow Food Movement Designated Restaurants

6:00 – 9:00 p.m.

Wednesday – June 28, 2006

Conference Registration

7:00 a.m. – 5:00 p.m.

CDS Annual Meeting with Breakfast

8:00 – 9:00 a.m.

Attend this breakfast session and receive updated information on the happenings of the Society.

Workshop Sessions

9:15 – 10:45 a.m.

TRACK: Tech/CD Practice

Community Informatics and Community Development: The Clicks in Your Community's Future

Kenneth Pigg, Univ. of Missouri

Additional Presenters: James K. Scott, Amy Borgstrom, Greg Laudeman, William Shuffstall:

Panelists will build on the recently published volume of Community Development (36-1) dealing with "Community Informatics" expanding discussion to include efforts undertaken since these manuscripts were prepared. Presentations will engage the audience in a discussion of how information and communications technologies can be effectively and sustainably deployed, how they may be used for community development purposes, and what lessons have been learned from the field of practice that can benefit newcomers to this technology.

Breakthrough Solutions – Helping Communities Create Their Futures

Mark Peterson and Mareen Rose, U of Arkansas Cooperative Extension Service

Based on the premise that ordinary people can do extraordinary things, Breakthrough Solutions is a next generation community development program that offers a fresh approach to strategic leadership, innovation, and action, drawing on research from multiple disciplines and successful community experiences. Participants will learn about breakthrough solutions and tools from the Breakthrough Solutions curriculum that have wide applicability, and enjoy active learning experiences in a community simulation.

TRACK: Performance Indicators

Performance Counts

Rick Bonasch, Regional Housing and Community Development Alliance, Director of Technical Assistance

Additional Presenter: Brian Hurd, RHCDA Project Manager

In today's increasingly competitive nonprofit environment, achieving measurable outcomes in your community development activities is the key to maintaining support for your organization and your community revitalization efforts. RHCDA has developed a performance-based management program for use by community development organizations. Capacity building and programmatic activities are linked to long range goals and outcome measurement. In this workshop, RHCDA will provide an interactive presentation on how to measurably increase the performance of your organization.

TRACK: Entrepreneurship Development

Entrepreneurial Communities and Place Based Economic Development

Deborah Markley, Ph.D, RUPRI Center for Rural Entrepreneurship

Additional Presenters: Karen A. Dabson, MSSA

Energizing entrepreneurship, especially in rural communities, may be the best long-term strategy that a community can invest in. In this highly interactive workshop, participants will join in exercises (including one on-line) that will show them how to identify and understand the entrepreneurial assets they have to create a powerful and supportive environment for fostering small business and economic growth from within. Case studies from real communities will highlight lessons learned on how to best nurture entrepreneurs toward success.

TRACK: Small Community Water and Wastewater

The "So What?" of Technical Assistance: Performance Indicators and Outcomes

Dave Clark, Director of Environmental Programs, RCAP, Washington, DC; Aaron Fischbach, Director of Applied Research and Policy Development, RCAP, Washington, DC

To achieve excellence, RCAP must be able to collect and report data that will demonstrate meaningful and significant outcomes for projects undertaken. Recently, various federal agencies have created "logic models" that help identify outcomes that meet these criteria and are useful in helping them meet their Performance Assessment Rating Tool (PART) goals. RCAP national program managers have met with their federal program representatives and will provide samples and discuss a range of program outcomes and indicators that are designed to meet the reporting needs of federal agencies and their technical assistance partners.

TRACK: Small Community Water and Wastewater

Regulations and Compliance Assistance for Small Systems

Steve Clark, Environmental Scientist, U.S. Environmental Protection Agency, Office of Ground Water and Drinking Water, Drinking Water Protection Branch; U.S. EPA Office of Wastewater Management Staff TBA

Environmental Protection Agency staff will discuss Safe Drinking Water Act regulations including the Stage 2 Disinfectants and Disinfection Byproducts Rule and the Long Term 2 Enhanced Surface Water Treatment Rule. On the wastewater side, the Clean Water Act and the National Pollutant Discharge Elimination System will be discussed. Topics will include states' implementation of the regulations, Water Quality-Based Limits and the Standards-to-Permits process, and Technology-Based Limits and Secondary Treatment Standards. Monitoring and reporting requirements will also be covered.

Meeting Break

10:45 – 11:00 a.m.

Panel Presentation Sessions

11:00 a.m. – 12:00 p.m.

TRACK: Organizational Development

Change in the Nonprofit Sector and Its Impact on Local Community Development Strategies

Robert Silverman, Associate Professor, Department of Urban and Regional Planning

Additional Presenters: Kelly Patterson, Nancy Kinney, John McClusky, Chris Krehmeyer

This topic will focus on changes that are occurring in the nonprofit sector and their impact on local community development strategies. Panelists will reflect on the trend toward nonprofit consolidation and collaboration as it relates to local community development. They will also discuss how these trends impact the empowerment of minority and low-income groups. In response to these trends, strategies for channeling changes in the local nonprofit sector to promote increased equity will be identified.

TRACK: Economic Development

Linking Child Care and Economic Development

Mildred Warner, Cornell University

Additional Presenters: Tom Johnson, Univ of Missouri; Corinne Patton, Missouri Child Care Resource and Referral Network Sally Kahle, Kansas Department of Social and Rehabilitation Services

Considerable interest in the contribution of child care to regional economic development has emerged in recent years. This panel will include academics and policy makers who have worked with state and local teams to articulate the economic importance of the child care sector. We will discuss conceptual and methodological challenges and potential policy responses that have resulted at the state and local levels particularly as regards economic development policy and practice.

TRACK: CD Practice

Use of Community Surveys and Focus Groups to Inform Development Programs and Engage Students in Hands-On Learning

John Green, Delta State University

Additional Presenters: Albert Nylander III, Brent Hales, Alan Barton, Sallie Simmons

An informed approach to community development practice requires systematic research that is also collaborative in nature. A variety of methods are useful in this regard, including community surveys and focus groups. This panel will review experiences with conducting and analyzing such research as part of sociology and community courses. The use of data to inform development in the Mississippi Delta will be discussed, as will lessons learned for future utilization of these research tools.

TRACK: CD Practice

Community Development Projects: Examples of How to Get Started

Karen Mauldin-Curtis, Illinois Institute for Rural Affairs/Peace Corps Fellows Program

Additional Presenters: Molly Davies, Shannon Ruh, Mical McFarland (subject to change)

Often times getting started on a project is the most challenging aspect of community development work, especially when you are not from the community in which you find yourself working. A panel of 3 -4 Peace Corps Fellows will share how each of them went about initiating community development projects while serving their eleven-month community internships and the lessons learned. Participants will leave with concrete examples of how to initiate successful community development projects.

TRACK: Business Entrepreneurship

Community and Neighborhood Support for New American Entrepreneurs

Dan Krotz, ISED Solutions

Additional Presenters: Matt Schindler, Michelle Maple, Laura Filbert Zacher (moderator)

This panel will look at community supports that foster New Americans' microenterprises and consider stages of development for such enterprises. One community support evaluated by the panel is microenterprise programs. The program is used by many emerging microbusinesses, and has successfully been used by entrepreneurs that are new to the United States. This presentation is intended to complement a Mobile Learning Workshop (MLW) to visit a commercial district and visit with New American business owners to discuss their experiences and learn about community development activities that have been of assistance to them. The MLW will focus on the emerging revitalization of the Bevo Mill neighborhood and commercial district.

TRACK: Small Community Water and Wastewater

Management Responsibilities Include Personnel and Security

Alexander Brandon, Community Resource Group (CRG, the Southern RCAP), Lisa Ragain, Senior Risk Communication Specialist Computer Sciences Corporation, Alexandria, VA

The major portion of this session will examine personnel management challenges such as employee turnover. The importance and components of a good job description will be presented. Steps for hiring employees and conducting performance reviews will be discussed. Some tips for retaining qualified employees will be shared. Session participants will also examine the security responsibilities and liabilities of water and wastewater system board members. Success stories will be shared for linking security strategies with ongoing managerial and operational tasks.

TRACK: Small Community Water and Wastewater

Is Energy Inefficiency the Secret Thief at Your Utility?

Fred Warren, Rural Development Specialist – Environmental, Rural Community Assistance Corporation (RCAC, the Western RCAP), Arizona

Energy audits are a good way to see how existing facilities are consuming energy, and whether cost-saving improvements can be made. Examining energy demands before construction or upgrade of water and wastewater plants can dramatically reduce operating expenses of the facilities. An energy expert will share tips for incorporating energy efficiency in the design and upgrade of small systems.

Lunch and Q & A with Assistant Secretary Sandy Baruah, United States Department of Commerce, Economic Development Administration

12:00 – 1:30 p.m.



Sandy K. Baruah was nominated by President Bush on September 6, 2005 to serve as the Assistant Secretary of Commerce for Economic Development, and confirmed by the U.S. Senate on December 17, 2005.

Mr. Baruah has served the Bush Administration and the U.S. Department of Commerce since 2001. He served as the Deputy Assistant Secretary for Program Operations at the Economic Development Administration (EDA) prior to his service as Assistant Secretary.

As Assistant Secretary, Sandy Baruah functions as the principal representative of EDA to both internal and external audiences and serves as a senior advisor to the Secretary of Commerce on domestic economic development matters. He represents the agency before the White House, the Congress, the Organization for Economic Cooperation and Development in Paris, France, and other forums on a broad range of economic development issues. In addition, he serves as the Secretary's representative to Advisory Council on Historic Preservation and the President's 'Preserve America' Initiative.

In addition to his day-to-day leadership responsibilities, Sandy is the agency's point person on implementing the President's Management Agenda, which is President Bush's innovative effort to bring accountability and strong performance measurement principles to the Federal Government.

Potpourri Presentation Sessions

1:30 – 3:00 p.m.

**TRACK: Organization Development
and Community Revitalization**

Regionalization

Blanca Surgeon

Additional Presenters: Ellen Drew

Small water systems are often unable to economically meet the requirements of the Safe Drinking Water Act or to adequately manage their assets. They are simply too small. Regionalization of small water systems is an approach encouraged by many states and by the Environmental Protection Agency. Regionalization can lead to system interconnections and form one larger governing entity. Regionalization may be shared in planning operations, administration and management. Larger regional systems have higher capacity to more effectively deal with wastewater management. Currently, few systems operate either wastewater treatment facilities or septic management programs, resulting in a growing problem of groundwater pollution. The main ingredients for a successful regional project are: a) Time, b) Economic resources, c) Local leadership, d) Clear goals and objectives. Having a good reason for the regionalization also helps.

Communities That Click Not Clique

Kay Tettleton, LSU AgCenter

Additional Presenters: Cynthia Pilcher, Ed.D

As a result of the community coaching process, the concepts of regionalism and inclusion are becoming a focus for five parishes in the Delta region of northeast Louisiana. Through reflection diverse community leaders have formed an organization to promote rural tourism along U.S. Highway 65. Civic engagement has fostered communities that click and are replacing existing cliques. Relationships established and leadership skills gained form the capstones of community capacity building.

CONNECT St. Louis

Stephen Acree, Regional Housing and Community Development Alliance

Encountering major setbacks in its efforts to secure financing for two historic rehab affordable housing proposals, RHCD expanded the partnership to include organizations from two neighborhoods isolated by economic, racial, and geographic boundaries. The results represent an unprecedented success, saving a collection of historically significant buildings, preserving one neighborhood's historic district status, and demonstrating how seemingly insurmountable financing challenges and traditions of neighborhood isolation can be overcome through creative problem solving techniques.

TRACK: Healthcare

Can You Hear Me Now? Rural Residents Speak Out about Community Issues in Illinois

Cynthia Struthers, IIRA, Illinois Institute for Rural Affairs

Additional Presenters: Mary Jane Clark, RN, MS, CHES, Illinois Institute for Rural Affairs; David R. Connelly, Ph.D., Western Illinois University; David E. Rohall, Ph.D.

Department of Illinois University

The panel will consist of four employees of the Institute for Rural Affairs and the Western Survey Research Center at Western Illinois University. Members of the panel will discuss responses to questions in a recent Illinois Rural Life Poll on the topics of community quality and quality of life, access to health care, and access to technology. The organizing theme of the poll was change in rural communities so questions were geared to identifying how rural communities are changing and to understand residents' perceptions of these changes. Questions for the audience could include what they see as issues facing the communities and individuals they serve, creative solutions to addressing these issues, how better to use surveys to address residents' issues and concerns, and what policy recommendations they might make based on these findings.

TRACK: Performance Indicators

Working Together to Assess Community Capacity

Kathie Cram, Public Health Services, Saskatoon Health Region

Additional Presenters: Vanessa Charles, Theresa Haatvad

This presentation is based on a case analysis of the efforts of the Saskatoon Anti-Poverty Coalition (SAPC) to build capacity and assess their strengths and areas for improvement. The project was a joint initiative between SAPC and Public Health Services, Saskatoon Health Region.

The ten (10) dimensions discussed by Goodman et al are used to analyze their work. These dimensions are: participation, leadership, skills, resources, networks, community history, community power, community values and critical reflection.

TRACK: Diversity

Cultural Awareness in Community Development Initiatives

Christina Vasquez Case, Alianzas (UME/IHD/UMKC)

Participation is limited to 25. Population trends influenced by immigration and globalization should not be taken lightly. Often the lack of cultural understanding hinders community development efforts. This interactive workshop will allow participants the opportunity to examine how their cultural realities can influence the success of community development initiatives. We will examine the Cultural Reality Model, exploring how values, beliefs, customs and traditions influence the success and/or demise of any community development program.

TRACK: Technology Communication

Building 21st Century Connected Communities – Connecting the Human and Technology Infrastructures

William Shuffstall, The Pennsylvania State University

Additional Presenters: Rae Montgomery, Sheila Sager

This workshop will provide an overview of the facilitator & project leader guides and resources that can help community leaders develop sustainable community network projects that build human capital and enhance the use and adoption of information technology tools and infrastructure among community organizations and individuals. This guide is a quick-start resource that provides community leaders and organizations with tools that enable them to identify their assets and needs and learn the process for guiding themselves towards their futures. Workshop activities could include role playing and visioning activities discussed in the manuals.

TRACK: Small Community Water and Wastewater

Emergency Response and Incident Command: From Katrina Relief to a National Team

Merl Fagan, Louisiana Department of Health and Hospitals;

Lisa Ragain, Senior Risk Communication Specialist, Computer Sciences Corporation, Alexandria, VA

Recently RCAP personnel were called upon to respond to communities that were devastated by natural disasters. In preparation for future disasters, both man-made and natural, this session will focus on the Technical Assistance Provider's role in emergency response. It will introduce the key concepts and principles of the Incident Command System (ICS) and the National Incident Management System (NIMS) and how they relate to RCAP personnel working with Federal, State, and local agencies in the four phases of emergency management – mitigation, preparedness, response and recovery.

TRACK: Small Community Water and Wastewater

Decentralized Wastewater Treatment in a New Regulatory and Management Context

Tom Ratermann, Manager, Boone County Regional Sewer

District, Missouri; Art May, Director of Training, Midwest Assistance Program (MAP, the Midwest RCAP), Nebraska

This session will look at recent developments that are taking place because of increased concern about water quality as affected by on-site wastewater treatment. Changing state-level regulatory requirements will be identified. The new EPA "Voluntary National Guidelines for Management of On-site and Clustered (Decentralized) Wastewater Treatment Systems" will be highlighted. Examples of centralized management efforts in Iowa and Missouri will be available. Possible funding sources for constructing decentralized systems will be discussed.

Meeting Break 3:00 – 3:15 p.m.

Wrap Up Plenary 3:15 – 4:00 p.m.

Dr. Jabari Simama, Vice President for Community Development, St. Benedict College, Columbia, S.C.

Awards Banquet 6:30 – 9:30 p.m.

Don't miss the chance to attend this annual event and share time with colleagues and friends. Honor the newest recipients of the highest awards given by the CDS. Also, stay for the entertainment...the Soulard Blues Band, voted the 2005 Best Blues Artist (www.soulardbluesband.com).

This form can also be obtained at
www.comm-dev.org under
2006 CONFERENCE.
Questions regarding registration
can be directed to Lori Landry at :
Phone: 614-221-1900, ext. 227
Fax: 614-221-1989
E-mail: Lori@AssnOffices.com

2006 CDS ANNUAL INTERNATIONAL CONFERENCE

June 25 – 28 • St. Louis, Missouri

Registration Form

Cancellation Policy:
A refund, less a \$30.00 administrative fee
will be issued until June 2, 2006.
No refunds will be issued after this date.

*Forms can be sent to the following location
by either fax, mail or e-mail:*
CDS Conference
17 South High Street, Suite 200
Columbus, OH 43215
Phone: 614-221-1900, ext. 227
Fax: 614-221-1989
E-mail Lori@AssnOffices.com

PART 1: Contact Information

Name: _____
Organization/Company: _____
Address: _____
City/State/Zip: _____
Country: _____
Phone: _____
Fax: _____
Email: _____
Emergency Contact Person: _____
Phone: _____

PART 2: Travel and Housing Information

For planning purposes, please inform the CDS where you will be staying during the conference.

- ☐ I am local and will not require overnight accommodations
- ☐ **Sheraton St. Louis City Center Hotel and Suites** (host hotel)
\$104.00 per night
400 South 14th Street
St. Louis, MO 63103
Phone: 314-231-5007 or 1-888-627-8096
Fax: 314-513-6417
All attendees must make their own reservations.
- ☐ **Saint Louis University Gries Tower** – \$45.00 per night

Saint Louis University housing – *See enclosed form for details.*
Must include residence hall reservation form with your conference registration.

PART 3: Conference Registration

• Early Bird Rate (Registration must be postmarked by May 26, 2006)

Full Conference:

This registration includes access to all plenary sessions, workshops, paper sessions, the basic mobile learning workshops, as well as all meal functions, the opening reception and the awards banquet.

- ☐ CDS Member Fee \$300.00
☐ Nonmember Fee \$385.00
☐ CDS Student Fee \$150.00
☐ Nonmember Student Fee \$185.00

* The nonmember fee for students and others includes a one year membership in the CDS.

Single Day Registration:

This registration includes all events for that day. Mark which day(s) you will be attending.

- ☐ Sunday, June 25, 2006 \$150.00
☐ Monday, June 26, 2006 \$150.00
☐ Tuesday, June 27, 2006 \$150.00
☐ Wednesday, June 28, 2006 \$150.00

Guest/Spouse Registrations:

\$250 – This registration includes all meal functions, mobile learning workshops and awards banquet. This does not include membership in the CDS.

Additional Tickets:

These tickets will be placed in the conference packet of the person submitting this registration.

- ☐ Opening Reception \$20.00
☐ Monday Lunch \$25.00
☐ Wednesday Lunch \$25.00
☐ Awards Banquet \$40.00

Pre-conference Workshops:

Registrations can be made to attend just these workshops. However, pre-registration is required.

Social Impact Assessment (SIA) for Community Development Professionals:

- ☐ Conference attendees \$195.00
☐ Non- attendees \$245.00

Ways to See Communities from a New Perspective:

- ☐ Conference attendees \$75.00
☐ Non- attendees \$125.00

New Approach to Community Revitalization – Mobilizing Citizens to Take Charge of the Future:

- ☐ Conference attendees \$75.00
☐ Non- attendees \$125.00

• Registrations Postmarked After May 26, 2006

Full Conference:

- ☐ CDS Member Fee \$350.00
☐ Nonmember Fee \$435.00
☐ CDS Student Fee \$200.00
☐ Nonmember Student Fee \$235.00

The registration fee for single day, guests and additional tickets remain the same cost post May 26th.

PART 4: CDS Membership Renewal

Yes, I am interested in renewing my 2006 – 07 membership (year starting July 1) to the CDS with my conference registration fee. I understand that by doing this, I will have no interruptions of the services by the CDS.

- ☐ Individual Member \$85.00
- ☐ Student \$35.00
- ☐ Retiree \$60.00
- ☐ Family/Household \$130.00

PART 5: Endowment Contributions

☐ I have enclosed a gift for the Endowment with my conference registration. I would like to designate my gift to the following Fund(s).
(If you mark more than one option, your gift will be divided equally):

- ☐ Scholarship support for undergraduate and graduate students in community development
- ☐ Nette Nelson Travel Scholarship to support international travel for CDS members
- ☐ CDS Annual Conference support
- ☐ Diversity issues within the community development profession
- ☐ Community development education materials
- ☐ Unrestricted fund to support CDS
- ☐ George Nickolaus Student Fund (supports students in community development graduate program)

PART 6: Conference Participation

In an effort to allow enough space in all events, please mark the following events you will attend during the conference. If you wish to change at a later date, you may do so.

- ☐ **Sunday, June 25, 2006**
Welcome Reception for Old and New Members
- ☐ **Monday, June 26, 2006**
10:45 a.m. – 12:15 p.m. Paper/Project Sessions
(Please choose one (1) track)
 - A. Performance Indicators
 - B. Organizational Development
 - C. International
 - D. University/Community Partnership
 - E. Small Community Water and Wastewater Track 1
 - F. Small Community Water and Wastewater Track 2**1:30 – 3:00 p.m. Workshop Sessions**
(Please choose one (1) track)
 - G. Brownfield
 - H. CD Practice
 - I. Technology Communication
 - J. Organizational Development
 - K. SCWW Track 1
 - L. SCWW Track 2**3:30 – 5:00 p.m. Paper/Project Sessions**
(Please choose one (1) track)
 - M. CD Practice
 - N. University/Community Partnership
 - O. Diversity
 - P. CD Practice
 - Q. SCWW Track 1
 - R. SCWW Track 2

☐ Slow Food Movement Event at City Museum

- ☐ **Tuesday, June 27, 2006**
Mobile Learning Workshops
(Please circle one (1) workshop)
 - 1. Community Concepts
 - 2. Using Regional Identity to Share Rural Economic Development: The Missouri Regional Cuisines Project
 - 3. Community-University Partnership in East St. Louis, IL
 - 4. Exploring University-Community Partnerships
 - 5. Historic Building Reuse in Downtown St. Louis
 - 6. St. Louis Downtown Neighborhood Revitalization: Marriage of Historic Preservation and New Affordable Housing
 - 7. Community Support for New American Entrepreneurs – Bevo Mill

- 8. Center for Women in Transition
- 9. WomenSpirit – A Gender-based Community Development Corporation
- 10. RCAP Training Session (*remains at hotel*)
- 1:15– 2:45 p.m. Paper/Project Sessions**
(Please choose one (1) track)
 - S. CD Education/International
 - T. Housing
 - U. Economic Development
 - V. Entrepreneurship
 - W. Agriculture/Food and Health
 - X. SCWW Track 1
 - Y. SCWW Track 2

- 3:15– 4:45 p.m. Paper/Project Sessions**
(Please choose one (1) track)
 - Z. Organizational Development/Transportation
 - AA. Technology Communication
 - BB. CD Practice
 - CC. Spirituality
 - DD. Business and Entrepreneurship
 - EE. SCWW Track 1
 - FF. SCWW Track 2

- ☐ **Wednesday, June 28, 2006**
CDS Annual Meeting with Breakfast
9:15 – 10:45 a.m. Workshop Sessions
(Please choose one (1) track)
 - GG. Tech/CD Practice
 - HH. Performance Indicators
 - II. Entrepreneurship Dev.
 - JJ. SCWW Track 1
 - KK. SCWW Track 2

- 11:00 a.m. – 12:00 p.m. Panel Sessions**
(Please choose one (1) panel)
 - LL. Organizational Development
 - MM. Economic Development
 - NN. CD Practice 1
 - OO. CD Practice 2
 - PP. Business Entrepreneurship
 - QQ. SCWW Track 1
 - RR. SCWW Track 2

- ☐ **Lunch with Sandy Baruah**
1:30 – 3:00 p.m. Presentation Sessions
(Please choose one (1) track)
 - SS. Organizational Development/Community Revitalization
 - TT. Healthcare
 - UU. Performance Indicators
 - VV. Diversity
 - WW. Technology Communication
 - XX. SCWW Track 1
 - YY. SCWW Track 2

☐ **CDS Awards Banquet**

PART 7: Method of Payment

☐ Check or Money Order (*payable CDS*)

☐ Purchase Order # _____

Institution: _____

☐ Credit Card: () Discover () MasterCard () Visa

Name of Card Holder: _____

Account Number: _____ Exp. Date _____

Billing Address: _____

_____ Conference Registration Fee + _____ Pre Conference
Workshop + _____ Membership Renewal + _____ Alternative
Housing + _____ Endowment Donation
\$ _____ **Total Amount Due**

Alternative Housing Reservation Form

*These forms must be sent to the CDS office with your registration
by May 26, 2006 in order to assure housing availability.*

Name: _____

Address: _____

City State Zip: _____ County: _____

Phone: () _____ Fax: () _____

Email: _____

Grier Hall is on the campus of Saint Louis University (SLU) which is approximately at 10 minute ride from the conference hotel. Based upon reservations, the CDS will provide transportation to and from these dormitories and the host hotel. Each room will include a bed with linens, desk and chair, wardrobe, private bath with shower curtain and self-controlled a/c heater unit.

Cost: **Single Rooms Only** include a twin size bed (includes mattress and cover, pillow and blanket), desk with chair, chest of drawers, small closet, overhead lighting, linen packet (includes pillow case, 2 sheets, towel, washcloth, bar of soap).

- ☐ \$45.00 per night
- ☐ \$4.00 additional parking tag

Check-In Date: *(check one)*

- ☐ Sunday, June 25th
- ☐ Monday, June 26th
- ☐ Tuesday, June 27th

Specific times of check-in will be included with your confirmation.

Check-Out Date: *(check one)*

- ☐ Tuesday, June 27th
- ☐ Wednesday, June 28th
- ☐ Thursday, June 29th

Specific times of check-out will be included with your confirmation.

Include this completed form with your conference registration form and send or fax to the address below. If you do not pay for the alternative housing on the registration form, you will not have a reserved room.

CDS Conference
17 South High Street, Suite 200
Columbus, OH 43215
Fax: 614-221-1989
Lori@AssnOffices.com
www.comm-dev.org



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